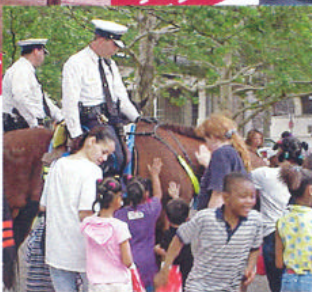


CITY OF CINCINNATI

ALL FUNDS BIENNIAL BUDGET

2003
2004

RECOMMENDED CONSOLIDATED PLAN BUDGET



OF THE PEOPLE, BY THE PEOPLE,
FOR THE PEOPLE
YOUR CITY DOLLARS AT WORK

City of Cincinnati

All Funds Biennial Budget



**Recommended Consolidated Plan Budget
2003/2004**

Mayor

Charlie Luken

City Council

Paul Booth
Minette Cooper
John Cranley
David Crowley
Pat DeWine
Chris Monzel
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City of Cincinnati



November 25, 2002

Mayor Charlie Luken:

RECOMMENDED 2003-2004 CONSOLIDATED PLAN BUDGET

The Consolidated Plan

I am submitting my recommended 2003-2004 Consolidated Plan Budget. The Consolidated Plan, which must be approved by the City Council, is a five-year plan required for the receipt of grant funding by the U.S. Department of Housing and Urban Development. The planning process for the 2000-2004 Consolidated Plan occurred in 1999. The Plan includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA). The Plan also provides the framework for the City and other entities to apply for competitive funding from HUD for a variety of assisted housing and homeless assistance grants. In each year following the submission of the five-year plan, the City submits an annual Action Plan budget, that provides funding for programs to help achieve Consolidated Plan goals. The recommended 2003/2004 Biennial Consolidated Plan Budget is the Action Plan.

Recommended Budget Summary

Fund	2002 Approved	2003 Recommended	2004 Recommended
CDBG	\$20,343,000	\$20,034,550	\$19,998,000
HOME Total	\$5,354,000	\$6,860,930	\$5,361,000
ESG Total	\$591,000	\$591,000	\$590,000
HOPWA Total	\$459,046	\$481,000	\$464,000
Consolidated Plan Budget Total	\$26,747,046	\$27,967,480	\$26,413,000

Overview

This is a fundamentally different budget from previous year's Consolidated Plan budgets. This budget reflects a new focus on funding larger, high impact projects that help transform neighborhoods. I expect the program allocations in this budget to act as catalysts for ongoing private investment in those neighborhoods in need of transformation by taking full advantage of changes in HUD regulations that allow greater flexibility to tailor redevelopment activities to meet the needs of the City.

- 1. Neighborhood Revitalization Strategy Areas and City Redevelopment Focus Districts** – Bold new community development projects will be undertaken in the two existing Neighborhood Revitalization Strategy Areas (NRSA's) and in other neighborhoods that are eligible for NRSA designation. The designation allows for flexibility in using federal resources to create jobs, stabilize and rebuild the neighborhood business base, upgrade infrastructure including streets, curbs, sidewalks and street lighting. Increased levels of public services for purposes such as homeownership counseling, youth employment programs, ending predatory lending, and litter clean up are also available to NRSA designated neighborhoods further improving the quality of life. Initially and annually in NRSA areas the City, with input from homeowners, renters, businesses, social and religious institutions and other stakeholders, will establish benchmarks on neighborhood improvements for housing and business development. The City will then begin to identify areas within NRSA neighborhoods for targeted redevelopment projects, using a Request for Proposals process to leverage the City's investment. New and existing programs funded with CDBG and HOME, along with the coordinated efforts of several city departments and other outside funding sources, will produce a visible, focused and annually evaluated impact on NRSA areas.

The City will select primarily residential areas that meet the HUD demographic criteria, including a minimum of 51% low- and moderate-income residents to be NRSA's. The City will prepare a neighborhood strategy following extensive consultation with the area's stakeholders and an assessment of opportunities for quality of life improvements. A realistic strategy will be proposed to create and improve jobs for residents of the area as well as meaningful revitalization of the neighborhood with annual performance measurements that will be submitted to HUD for final approval. This designation allows greater flexibility and creativity in the use of CDBG funds for development projects. The Lincoln/Laurel HOPE VI Redevelopment project site and the Cincinnati Empowerment Zone are currently designated as NRSA's. [Maps depicting the existing approved NRSA's](#) and those neighborhoods or areas that are eligible for designation as NRSA's are attached as [Appendix A](#) on page 53. Neighborhoods with community development needs that do not meet the HUD NRSA criteria may be designated as City Redevelopment Focus Districts and will be provided assistance from the City using both new and existing programs.

- **West End and Over-The-Rhine Neighborhoods** – Portions of the West End and Over-The-Rhine neighborhoods are currently designated as NRSA's. As part of the City's new focus, economic development funding is recommended to assist in the construction of retail and commercial spaces along Linn Street to support the Lincoln Court/Laurel Homes HOPE VI project. Coordinated with the Consolidated Plan funding for Laurel Homes is a recommendation for \$1,000,000 in capital funds to complete the City's commitment for park and green space development in the City West area. In addition, \$100,000 is being recommended to continue drug elimination activities in apartment buildings in these neighborhoods, previously funded by a HUD Drug Elimination Grant that has expired.
- **New Housing Development Investment** – Beginning in 2003, CDBG and HOME funding for the Housing Development Round (CDBG Housing Round-Homeowners, CDBG Housing Round-Renters, HOME Housing Round-Homeowners, HOME Housing Round-Renters) will be transitioned to new activities that allow greater flexibility in responding to housing development opportunities. The first priority will be to fund, on a competitive basis, the construction of infrastructure such as streets, sewer lines, water lines, lighting, and sidewalks in the public right-of-way to support the production of mixed income housing developments in NRSA's, as well as other neighborhoods with needs. If no infrastructure needs exist for a proposed development, the City will provide direct assistance for the construction of the housing units.
- **Increased Code Enforcement Activities** – NRSA's provide additional flexibility by allowing greater public service expenditures in designated areas. This will permit the City to substantially increase code enforcement and litter control efforts in NRSA's. These efforts will be coordinated with the Community Problem Oriented Policing initiative to clean up neighborhoods, reduce blighting influences, and improve the livability of our community. An additional \$100,000 is recommended for Concentrated Code

Enforcement and an additional \$123,700 is recommended for Litter Control in targeted neighborhoods, dramatically increasing CDBG funding for both efforts.

2. **Additional Development Resources** – Beginning in 2003, the City will increase funding for CDBG Float Loans and HUD 108 Loans to provide development gap financing for targeted projects in neighborhood strategy areas. CDBG Float Loans are short term (up to 30 months) construction loans with low interest rates that are secured by an irrevocable letter of credit. These loans make use of federally approved CDBG funds which are not yet needed for projects. The City currently has an outstanding Float Loan in the amount of \$8,544,000 for the Alexandra Apartments project. Up to \$10 million each year in additional CDBG Float Loans will be available beginning in 2003, for a total of up to \$20 million in the 2003/2004 biennium.

HUD 108 Loans are federally guaranteed loans, borrowed by the City for subsequent lending to developers. The City's future CDBG allocations are pledged as collateral, in the event of default by the developer. The repayment term of a HUD 108 Loan is from one to twenty years. The City currently has a total outstanding HUD 108 Loan balance of \$6,000,000. An additional \$10,000,000 in HUD 108 Loans is expected to be available beginning in 2004. The proposed uses of both Float Loans and HUD 108 Loans must qualify under HUD regulations. The additional \$30 million made available through Float Loans and HUD 108 Loans, in conjunction with \$55 million Anthem de-mutualization proceeds make available an additional \$85 million for the new Neighborhood Investment Program.

Neighborhood Investment Program Funding

Anthem Proceeds	\$55 million
CDBG Float Loan	\$20 million
CDBG 108 Loan	\$10 million
Total Resources	\$85 million

Estimated Resources

The Consolidated Plan Budget is based on estimates of the grant funds which will be made available to the City by the U.S. Department of Housing and Urban Development. Additional resources for the CDBG program are available from program income, operating savings, and from the reallocation of prior year unutilized funds.

Estimated Resources

Grant Program	2002 Approved	2003 Recommended	2004 Recommended
Community Development Block Grant			
Entitlement Grant	\$ 17,343,000	\$ 17,298,000	\$ 17,298,000
Program Income	2,900,000	2,500,000	2,500,000
Operating Savings	<u>100,000</u>	<u>236,550</u>	<u>200,000</u>
Total	20,343,000	20,034,550	19,998,000
HOME Investment Partnerships	5,354,000	5,369,000	5,361,000
Reallocation of prior year funds	<u>0</u>	<u>1,491,930</u>	<u>0</u>
Total	5,354,000	6,860,930	5,361,000
Emergency Shelter Grant	591,000	591,000	590,000
HOPWA	<u>459,046</u>	<u>481,000</u>	<u>464,000</u>
Total	\$ 26,747,046	\$ 27,967,480	\$ 26,413,000

The amounts shown for the various grants are estimates based on the latest information we have received on the 2003 Congressional budget process. The federal grant amounts will be determined by a formula using several variables including census data. As a result these amounts will be affected by the City's 2000 Census figures, as well as final Congressional appropriations. If actual CDBG funding is different than estimated, funding for the various programs in this budget will need to be changed. Program income amounts are budgeted to be consistent with prior year amounts and could change due to unforeseen changes in program conditions. Program income primarily consists of loan repayments, sales of loan portfolios, sales of property, and reimbursements. Resource estimates, including federal grants, local income, and operating savings will be updated in January 2003 when final entitlement grant amounts are known and final local resources are determined. At that time, I will make recommendations resulting from a change in resources. The following table shows my recommended expenditures by category. Specific program recommendations are shown in the table beginning on page 9.

Recommended Expenditures by Category

	2002 Approved	2003 Recommended	2004 Recommended
CDBG			
Homeowner Services	\$2,090,000	\$2,071,000	\$2,071,000
Resident Supportive Services	\$820,290	\$809,200	\$811,000
NRSA's & City Redevelopment Focus Districts*	\$7,109,630	\$6,636,680	\$6,306,230
Building Neighborhood Capacity	\$753,000	\$754,000	\$754,000
Small Business Development	\$1,419,590	\$1,654,800	\$1,679,100
Commercial District Improvements	\$1,517,000	\$1,010,000	\$1,010,000
Service Facility Improvements	\$1,027,670	\$753,500	\$1,014,300
Workforce Development & Training	\$2,192,950	\$2,220,190	\$2,220,700
Planning, administration, & debt service	<u>\$3,412,870</u>	<u>\$4,125,180</u>	<u>\$4,131,670</u>
CDBG Total	\$20,343,000	\$20,034,550	\$19,998,000
HOME			
NRSA's & City Redevelopment Focus Districts	\$3,408,000	\$4,302,930	\$3,211,000
Affordable Housing Development	\$1,946,000	\$2,150,000	\$1,750,000
Administration**	<u>0</u>	<u>\$408,000</u>	<u>\$400,000</u>
HOME Total	\$5,354,000	\$6,860,930	\$5,361,000
ESG Total	\$591,000	\$591,000	\$590,000
HOPWA Total	\$459,046	\$481,000	\$464,000
Consolidated Plan Budget Total	\$26,747,046	\$27,967,480	\$26,413,000

*CDBG Float Loan and HUD 108 Loan amounts are not reflected in the above table as these amounts are not appropriated through the budget process, but are funded separately with City Council approval.

** Prior to 2003, administrative costs for HOME funded activities were charged to CDBG. Using HOME for administration is a more equitable allocation of costs.

The following sections describe the major recommended expenditure highlights by category for each of the Consolidated Plan grants.

Major Expenditure Highlights by Category - CDBG

1. **Homeowner Services** – The recommended CDBG budget includes \$102,000 for the Emergency Mortgage Assistance program and \$92,000 for Housing Counseling Services in both years of the biennium. These programs assist homeowners to prevent foreclosures and remain in their homes. The City will take a strong stand to protect the integrity of neighborhoods by working to educate residents on the dangers of predatory lending. The City will coordinate with other agencies and government entities to promote educational seminars, distribute information, and provide support to organizations who work to address predatory lending practices in our community.

A total of \$77,000 is recommended in 2003 and 2004 for Down Payment Assistance, a decrease of \$23,000 from the 2002 approved amount due to decreased utilization of the program. Improved interest rates, market

conditions, and increased availability of \$0 down mortgages contributed to decreased the demand for this program.

2. **Resident Supportive Services** – An amount of \$225,000 is recommended in 2003 and 2004 to continue the Lead Hazard Testing Program which tests residential structures occupied by children identified by the Health Department to have elevated blood lead levels. This program was previously funded by a federal grant that has expired. The City has received preliminary notification of a \$2,150,658 lead abatement grant award. This grant will support our lead hazard initiative that provides for coordination of lead hazard abatement and testing activities through an inter-departmental task force and certification of renovation contractors to perform lead hazard abatement work.

No funding is recommended in both 2003 and 2004 for the Central Parkway Towers Rental Assistance Program. Rental assistance tenants were phased into other programs during 2001 and 2002. Funding for this facility is now provided through a Continuum of Care grant awarded to the Freestore Foodbank in 2001, which provides housing for homeless persons.

3. **Neighborhood Revitalization Strategy Areas & City Redevelopment Focus Districts** – Amounts of \$2,320,000 in 2003 and \$2,695,800 in 2004 are recommended to provide funding for New Housing Development and Public Infrastructure as an incentive to help reduce the development and private labor costs of new and rehabilitated housing projects. This activity will become the foundation for strengthening neighborhood business districts, an increase in the provision of supportive public services, new job growth, housing choice, and related neighborhood improvements. If there are no infrastructure needs for a proposed development, the City will provide direct assistance for the construction of housing units. No CDBG funding is recommended in 2003 or 2004 for the Homeowner Rehab Loan Program, the Housing Development Round-Renters, or the Housing Development Round-Homeowners programs which is a combined decrease of \$2,958,130 from the 2002 Approved Budget. These resources have been redirected to fund the New Housing Development and Public Infrastructure program as well as other, new priority programs. In 2003 and 2004, the Homeowner Rehab Loan Program will be funded using HOME funds, which is an eligible activity.

Also, no CDBG funding is recommended in 2003 and 2004 for the Rental Rehabilitation Program (RRP), a decrease of \$200,000 from the 2002 Approved Budget. In previous years, CDBG funding for the RRP was used for project delivery costs, such as architectural and inspection services. Due to a change in HOME regulations, those costs will now be paid using HOME funds.

An amount of \$200,000 is recommended in both 2003 and 2004 to provide transitional operating support for the Corporation for Findlay Market (CFFM). The Corporation will begin to assume day-to-day operations and management of the Market following the completion of the renovation project now under way. This is a new project in 2003.

4. **Building Neighborhood Capacity** – Neighborhoods will be strengthened as new and continuing efforts will be made to assist neighborhood based organizations and to provide for neighborhood improvements. Increased efforts will be taken to reduce predatory lending practices and to allow for greater housing choice for all citizens. The Millcreek Greenway Restoration Project is redeveloping land along the Mill Creek within the City for parks, recreational areas, and economic development opportunities. For over 20 years, the award winning Neighborhood Gardens Program has cleared lots for reuse to provide low cost food production and cultivated community involvement. Ongoing technical assistance continues to be available to community based organizations.
5. **Small Business Development** – Amounts of \$654,000 are recommended in 2003 and 2004 for Small Business Services and Technical Assistance, an increase of \$260,000 over the 2002 Approved Budget for this program. As part of the City's focus on small business development, funds from this program will be used to support several new small business development initiatives, particularly expert

assistance in business marketing. In addition, the City will begin concentrated business recruitment and retention efforts focused in neighborhood business districts through the national Main Street initiative program.

6. **Commercial District Improvements** – A total of \$1,000,000 is provided for Neighborhood Business District (NBD) improvements in 2003 and 2004. For 2003, the following five projects are recommended: Camp Washington Market Demand Study - \$31,500; Clifton Heights Façade Program - \$210,000; College Hill Parking Project - \$277,725; East Walnut Hills Streetscape/Madison & Woodburn - \$473,550; Walnut Hills/Lincoln Corner Parking - \$7,225. The East Walnut Hills streetscape project will provide public infrastructure improvements (such as improved street lighting, sidewalks, signage, and landscaping) and support the DeSales Plaza development that is proposed to construct more than 40 market rate housing units above new first floor retail space for four neighborhood serving businesses.
7. **Service Facility Improvements** – The recommended budget includes \$703,550 in 2003 and \$1,014,300 in 2004 for renovations and improvements of 19 human services facilities, including day care centers, community centers, homeless shelters, food pantries, drug treatment centers, and neighborhood health clinics. Funding requests for human services facilities renovations/improvements are reviewed and recommended by the Human Services Advisory Committee.
8. **Workforce Development & Training** – The Employment & Training Division is being consolidated into the Department of Community Development in 2003. The focus of this strategy is to build stronger public/private collaborations to provide job opportunities and training for city residents. Amounts of \$253,690 in 2003 and \$254,200 in 2004 are recommended for the Job Training and Litter Control program, an increase over the 2002 Approved Budget for this program. This funding will provide for a dramatic increase in the number of lots in targeted neighborhoods that will be cleared of litter and debris. This program is part of the City's coordinated focus on code enforcement activities to clean up neighborhoods.
9. **Program Administration and Debt Service** – \$1,000,000 is provided in 2003 and \$957,200 in 2004 for debt service on HUD 108 Loans, and increase over the 2002 Approved Budget. The additional funds are needed as a reserve to support additional HUD 108 Loans of up to \$10 million that will be used as a development financing tool as part of the proposed neighborhood investment program. Additional funds are provided to fund HUD mandated Fair Housing activities and for the development of the 2005-2009 Consolidated Plan.

Expenditure Highlights by Category – HOME

1. **Neighborhood Revitalization Strategy Areas & City Redevelopment Focus Districts** – Beginning in 2003, the Deferred Rehab Loans and Lead Abatement Grants will be funded exclusively using HOME funds. Due to increased budget demands and limited resources, the CDBG funds previously used to fund this activity are being reallocated to other activities that are not eligible to use the more restrictive HOME funds. Funds for this program will be used to provide deferred payment rehab loans for low- to moderate-income homeowners, provide lead hazard abatement grants in conjunction with homeowner rehab loans, and provide for the administration of the program by the Homeownership Center of Cincinnati. Amounts of \$2,469,930 in 2003 and \$1,678,000 in 2004 are recommended.

An amount of \$300,000 is recommended in 2003 and 2004 for the Cincinnati Housing Infill & Rehab Program. This is a new program that provides gap financing for the construction or rehabilitation of owner-occupied single family houses in the city. Applications for this program are accepted on an ongoing basis for smaller scale (up to 3 units) development projects.

2. **Affordable Housing Development** – \$150,000 is recommended in both 2003 and 2004 for the Tap & Permit Fee Assistance program. This program pays water permit, sewer tap, utility meter and building permit fees for new single family dwellings constructed by Habitat for Humanity for sale to and occupancy by low-to moderate-income households. The City has provided funding for this program since 1995 using capital funds. Due to limited capital resources and a change in HOME regulations, this program will now be funded exclusively using HOME funds.
3. **Administration** – An amount of \$50,000 is recommended in both 2003 and 2004 to fund a Property Management Training Program for owners/developers of subsidized housing in the City. This program will train property owners in tenant selection/screening, property maintenance, financial management, fair housing law, marketing, rental agreements, Section 8 voucher requirements, and other legal issues. The purpose of the program will be to address concerns raised by several neighborhoods that have experienced an increase in the number of subsidized housing units over the past few years. Beginning in 2003, funding is provided for HOME project administrative costs. These administrative costs were previously paid using CDBG funds. In order to decrease the burden on the less restrictive CDBG funds and based on changes in HOME regulations, these costs are now being paid using HOME funds.

Expenditure Highlights by Category – Emergency Shelter Grant (ESG)

1. Total of \$591,000 in 2003 and \$590,000 in 2004 are recommended to provide operating support for 10 human service agencies that provide programs for adolescent youth, transitional housing, homeless populations, and battered women. Funding requests for human services operating support are reviewed and recommended by the Human Services Advisory Committee. Program funding recommendations for 2004 are preliminary.

Expenditure Highlights by Category – Housing Opportunities for Persons with AIDS (HOPWA)

1. A total of \$481,000 is recommended in 2003 to fund five agencies that provide direct housing assistance or housing supportive services for persons with AIDS in the Greater Cincinnati Eligible Metropolitan Statistical Area (EMSA). The City of Cincinnati is the designated grantee for the administration of HOPWA funds in the EMSA that includes twelve counties in three states (Ohio, Kentucky, Indiana). HUD designates an EMSA based on the number of confirmed AIDS cases in a geographical area. The 2003 funding recommendations include an amount of \$10,000 for the Greater Cincinnati AIDS Consortium.

Developing the Consolidated Plan Budget

The City offers many opportunities for citizen input and participation in budget development. Several advisory bodies contributed to the recommendations in this budget. Funding requests for housing and economic development programs were reviewed by the Community Development Advisory Board. Funding requests for neighborhood business district improvements were reviewed and recommended by the Cincinnati Neighborhood Business Districts United. Funding requests for human services, homeless services, and human service facility renovations were reviewed and recommended by the Human Services Advisory Committee. Finally, funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs were reviewed by the HOPWA Advisory Committee. The Community Development Advisory Board held a public hearing to receive public comment on the preliminary recommendations of the various advisory boards.

CDBG Program Limits and Regulations

The CDBG Program has statutory funding limitations, and recommendations must be considered within that context. Public service activities may comprise no more than 15% of the sum of the entitlement grant amount and program income. Planning and general administration activities are limited to 20% of the sum

of the entitlement grant amount and program income. HUD requires that at least 70% of CDBG activities must meet the national objective of benefiting low- and moderate-income persons. Activities not directly benefiting low- and moderate-income persons must meet the national objective of eliminating slum and blighting conditions and up to 30% of the CDBG grant amount may then be used for this purpose. The remaining three Consolidated Plan grants have separate limits on administrative expenses, as follows: HOME – 10% of grant amount; ESG – 5% of grant amount; HOPWA – 3% of grant amount. All activities are budgeted in compliance with these program caps.

Consolidated Plan Program Caps

Program Cap	Maximum	2002 Budget	2003 Budget	2004 Budget
CDBG Slum and Blight	30%	23.1%	25.2%	28.0%
CDBG Public Services	15%	14.2%	14.7%	15%
CDBG Planning & Admin	20%	17.6%	18.5%	18.8%
HOME Planning & Admin	10%	0.0%	6%	7.5%
ESG Planning & Admin	5%	1.3%	3.9%	3.7%
HOPWA Planning & Admin	3%	2.8%	2.9%	- *

* The HOPWA Advisory Committee did not make budget recommendations for 2004 during the Biennial Budget process. The HOPWA Advisory Committee makes budget recommendations on a year-to-year basis.

Respectfully submitted,


Valerie A. Lemmie
City Manager

Consolidated Plan Budget Summary

Community Development Block Grant (CDBG) by Category and Program

2003-2004

	2002 Approved	2003 Recommended	2004 Recommended
Homeowner Services Programs			
Down Payment Assistance	100,000	77,000	77,000
Emergency Mortgage Assistance	100,000	102,000	102,000
Housing Maintenance Services	1,800,000	1,800,000	1,800,000
Housing Counseling Services	90,000	92,000	92,000
<i>total</i>	2,090,000	2,071,000	2,071,000
Resident Supportive Services			
Central Parkway Towers Rental Assistance Program	10,000	0	0
Fair Housing Services	205,000	207,000	207,000
Code Enforcement Relocation	145,290	142,200	144,000
Cincinnati Lead Hazard Testing Program	225,000	225,000	225,000
Tenant Assistance	45,000	43,000	43,000
Tenant Representation	190,000	192,000	192,000
<i>total</i>	820,290	809,200	811,000
Neighborhood Revitalization Strategy Areas and City Redevelopment Focus Districts			
Neighborhood Revitalization & Land Bank	200,000	200,000	200,000
Single Family Homesteading	1,000,000	1,000,000	1,000,000
Concentrated Code Enforcement	200,000	300,000	300,000
Homeowner Rehab Loan Program	2,058,130	0	0
Housing Development Round - Renters	400,000	0	0
Housing Development Round - Homeowners	500,000	0	0
New Housing Development & Public Infrastructure	0	2,320,000	2,695,800
Development Gap Financing (CDBG Float Loans)	0	10,000,000	10,000,000
Development Gap Financing (HUD108 Loans)	0	0	10,000,000
Section 108 and Float Loan Funded Projects Delivery	0	200,000	293,860
Rental Rehabilitation Program	200,000	0	0
Abandoned/Vacant Buildings Barricade & Demolition	527,500	508,280	514,970
Strategic Program for Urban Redevelopment (SPUR)	333,000	300,000	500,000
Over-The-Rhine & West End Neighborhoods			
Findlay MarketHouse Renovations	600,000	622,400	287,600
Corporation for Findlay Market Operating Support	0	200,000	200,000
Findlay Market Youth Job Training	160,000	100,000	100,000
Emery Theatre Renovation	50,000	0	0
Elm Street Health Clinic Renovations	175,000	200,000	0
Lincoln Court Redevelopment	625,000	0	0
Laurel Homes-Linn Street Retail Development	0	472,000	0
Drug Elimination Program	0	100,000	100,000
HOPE VI Delivery Costs	0	30,000	30,000
Credit Union & Economic Education	81,000	84,000	84,000
<i>total</i>	7,109,630	16,636,680	26,306,230
Building Neighborhood Capacity			
Millcreek Greenway Restoration Project	175,000	175,000	175,000
Neighborhood Capacity Building & Technical Assistance	543,000	543,000	543,000
Neighborhood Gardens	35,000	36,000	36,000
<i>total</i>	753,000	754,000	754,000

Consolidated Plan Budget Summary
Community Development Block Grant (CDBG) by Category and Program
2003-2004

	2002 Approved	2003 Recommended	2004 Recommended
<i>Small Business Development Programs</i>			
Small Business Services & Technical Assistance	394,000	654,000	654,000
Small Business Enterprise Program	25,590	24,900	25,100
Small Business Loan Fund	1,000,000	975,900	1,000,000
<i>total</i>	1,419,590	1,654,800	1,679,100
<i>Commercial District Improvements</i>			
Business District Improvement Program	1,000,000	1,000,000	1,000,000
<i>Camp Washington Market Demand Study</i>		31,500	
<i>Clifton Heights Façade Program</i>		210,000	
<i>College Hill Parking Project</i>		277,725	
<i>East Walnut Hills Streetscape -Madison & Woodburn</i>		473,550	
<i>Walnut Hills-Lincoln Corner Parking</i>		7,225	
NBD Property Holding Costs	10,000	10,000	10,000
Community Action Agency at Swifton Commons	507,000	0	0
<i>total</i>	1,517,000	\$1,010,000	\$1,010,000
<i>Service Facility Improvements</i>			
AVOC Building Repair	0	96,160	0
YMCA/Christ Child Nursery Playground Restoration	0	45,000	0
Wesley Hall Kitchen Addition	0	149,000	0
St. Aloysius-ADA & Window Replacement	0	52,380	147,620
Seven Hills/PRIDE After School Program	0	37,400	0
Pendleton Heritage Center	0	50,000	0
Alcoholism Council Building Improvements	0	20,000	0
Memorial Center Operation Facelift	0	105,660	0
N. Fairmount/Old Firehouse Renovation	0	65,100	0
Mallory Center Code Repairs	0	22,800	0
Our Daily Bread Roof Replacement	0	60,000	0
Boys & Girls Club Renovation	0	0	180,000
Anna Louise Inn Improvements	50,000	0	50,000
HOPE Center Renovations	0	0	100,000
Early Childhood Development Center Renovation	0	0	175,000
IKRON Corp. Facility Renovations	0	0	45,000
Winton Hills Medical Center Renovation	0	0	100,000
Tender Mercies Renovations	40,000	0	116,680
Mt Auburn Senior Center Capital Improvements	0	50,000	100,000
Human Service Lead Safe Reserve	113,690	0	0
Talbert House Boiler Replacement	40,000	0	0
Working in Neighborhoods	200,000	0	0
Drop Inn Center Roof Replacement	80,000	0	0
Mercy Franciscan Main Street Renovation	19,400	0	0
Rainbow of Hope Parenting Center	215,000	0	0
Human Services CDBG Administration	159,200	0	0
Human Services Project Implementation	40,380	0	0
Tom Geiger Guest House Window Replacement	70,000	0	0
<i>total</i>	1,027,670	753,500	1,014,300

Consolidated Plan Budget Summary
Community Development Block Grant (CDBG) by Category and Program
2003-2004

	2002	2003	2004
	Approved	Recommended	Recommended
<i>Workforce Development & Training</i>			
Youth Employment Programs	575,000	550,000	550,000
Youth Development Programs	983,000	925,000	925,000
Adult Employment Programs	504,950	491,500	491,500
Job Training and Litter Control	130,000	253,690	254,200
<i>total</i>	2,192,950	2,220,190	2,220,700
 <i>Projects Total</i>	 16,930,130	 25,909,370	 35,866,330
 PLANNING AND PROGRAM ADMINISTRATION			
Purchasing	23,630	24,480	24,480
Law	268,840	267,340	268,840
Budget & Evaluation	259,710	259,340	259,710
Accounts & Audits	102,260	99,630	102,260
Treasury	74,310	92,310	92,310
Community Development	1,357,880	1,506,610	1,507,880
	2,086,630	2,249,710	2,255,480
 City Pensions	 190,820	 150,000	 150,000
Hospital Care	133,320	100,000	100,000
AFSCME Dental & Vision Care	670	500	500
Mgmt. Dental & Vision Care	18,400	17,000	17,000
Medicare Tax	27,140	15,000	15,000
Public Employees Assistance	1,640	1,600	1,600
Workers' Comp Insurance	13,320	13,320	13,320
State Unemployment Compensation	1,570	500	500
Life Insurance	4,320	4,320	4,320
Audit & Examiner's Fees	5,600	5,600	5,600
Indirect Costs	450,000	450,000	450,000
Lump Sum Payment	0	40,000	40,000
Special Investigations/Studies	47,940	77,630	121,150
	894,740	875,470	918,990
<i>Planning & Administration Total</i>	2,981,370	3,125,180	3,174,470
 SECTION 108 DEBT SERVICE	 431,500	 1,000,000	 957,200
 CDBG PROGRAM TOTAL REQUESTS	 20,343,000	 30,034,550	 39,998,000
less CDBG Float Loan amounts	0	-10,000,000	-10,000,000
less HUD 108 Loan amounts	0	0	-10,000,000
 <i>CDBG Total</i>	 20,343,000	 20,034,550	 19,998,000

Consolidated Plan Budget Summary
HOME Investment Partnership Fund by Category and Program
2003-2004

	2002 Approved	2003 Recommended	2004 Recommended
<i>Neighborhood Revitalization Strategy Areas and City Redevelopment Focus Districts</i>			
Housing Development Round	2,033,000	0	0
Lincoln Court/Laurel Homes	1,375,000	0	0
Mixed Income Housing Development & Public Infrastructure	0	1,533,000	1,233,000
Deferred Rehab Loans & Lead Abatement Grants	0	2,469,930	1,678,000
Cincinnati Housing Infill & Rehab Program (CHIRP)	0	300,000	300,000
<i>total</i>	3,408,000	4,302,930	3,211,000
<i>Affordable Housing Development</i>			
Tap/Permit Fee Assistance	0	150,000	150,000
Rental Rehab Program	1,946,000	2,000,000	1,600,000
<i>total</i>	1,946,000	2,150,000	1,750,000
<i>Administration</i>			
Property Management Improvement Program	0	50,000	50,000
HOME Administration Costs	0	358,000	350,000
<i>total</i>	0	408,000	400,000
<i>HOME funding total</i>	5,354,000	6,860,930	5,361,000

Consolidated Plan Budget Summary
Emergency Shelter Grant (ESG) by Category and Program
2003-2004

	2002 Approved	2003 Recommended	2004 Recommended
Department of Community Development			
Bethany House	62,000	57,600	57,600
Caracole House	26,000	25,000	25,000
Chabad House	43,300	0	0
House of Hope Temporary Housing Program	0	25,000	25,000
ESG Administration	7,500	22,800	21,800
Interfaith Hospitality Network	15,000	25,000	25,000
Lighthouse Youth Services	62,000	57,600	57,600
Mercy Franciscan at St. John's Temporary Shelter	17,000	25,000	25,000
Rapid Exit Program	103,200	103,000	103,000
The Drop Inn Center	215,000	200,000	200,000
Tom Geiger Guest House, Inc.	20,000	25,000	25,000
YWCA Battered Women's Shelter	20,000	25,000	25,000
ESG funding total	591,000	591,000	590,000

Consolidated Plan Budget Summary
Housing Opportunities for Persons with AIDS (HOPWA) by Category and Program
2003-2004

	2002 Approved	2,003 Recommended	2,004 Recommended
Department of Community Development			
AVOC--Housing Assistance and Case Management	198,276	195,000	**
Caracole--Housing and Supportive Services	203,770	197,960	
NKIDHD--Housing Services	40,000	69,500	
City Admin. Costs (3% of grant amount)	13,000	13,910	
AIDS Task Force of Southeast Central IN	4,000	4,630	
Greater Cincinnati AIDS Consortium*	13,000	\$10,000	
HOPWA funding total	459,046	481,000	464,000

*The amount of \$13,000 was approved by Ordinance #204-2002 and was not included in the original 2002 appropriation amount. The recommended amount of \$10,000 for 2003 is not included in the target and will only be recommended if resources exceed estimates.

**The HOPWA Advisory Committee did not make budget recommendations for 2004.

Consolidated Plan by Objective and Program Descriptions

This section is the budget document format to be submitted to the federal Department of Housing and Urban Development as the City's 2003 Consolidated Plan Action Plan.

The City is budgeting for the fourth year of its 2000-2004 Consolidated Plan. In this section, projects and programs are organized by the Five-Year Consolidated Plan objectives. Each Consolidated Plan objective is followed by tables listing programs designed to meet the five-year goals outlined in the approved Consolidated Plan. A narrative description of the programs follows. A Consolidated Plan Performance Report on objective/goal performance is submitted to HUD by the end of March each year which is available for public review.

Three Appendices included at the end of this document expand on the information already provided or simplify the search for information. [Appendix A on page 53](#) consists of maps of current Neighborhood Revitalization Strategy Areas, other neighborhoods eligible for Neighborhood Revitalization Strategy Area designation, and neighborhoods eligible for Cincinnati Redevelopment Focus Area designation. [Appendix B on page 55](#) provides a detailed calculation of Community Development Block Grant program caps. For the benefit of the reader, a cross-reference alphabetical table of contents is provided in [Appendix C on page 57](#). It lists each program alphabetically and allows the reader to easily find programs under the Consolidated Plan objectives.



Note: Text links are highlighted in blue.

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HOUSING AND NEIGHBORHOOD BLIGHT OBJECTIVES

Objective 1: Develop new and rehabilitated housing units suitable for home ownership by persons with low and moderate incomes. Performance information by program is provided in the table below.

Program	Indicator	2003 Goal	2004 Goal
Housing Development Round Homeowners	Housing Units	15	5
Cincinnati Homeowner Infill & Rehab	Housing Units	4	4
New Housing Development Infrastructure	Housing Units	15	25
Homesteading	Housing Units	20	20
Tap/Permit Fee Assistance Program	Housing Units	20	20
Lincoln Court	Housing Units		100
Laurel Homes	Housing Units		150
Totals	Housing Units	74	324

Program Description

Housing Development Round Homeowners

Recommended

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$500,000	\$0	\$0
HOME	\$1,033,000	\$0	\$0

The purpose of the Housing Development Round (HDR) is to provide developer-assisted financing to foster housing rehabilitation and construction for both rental and homeownership projects that serve low-income and special need populations or which help in the removal of slum and blight conditions. The Housing Round is a competitive selection process in which for-profit and not-for-profit developers can submit applications for gap financing twice a year.

The City will reallocate HDR funding to other housing programs in 2003. This demand driven program has been slow to generate the high impact projects which the City of Cincinnati envisions will be needed to be a catalyst for increased investment in its neighborhoods. It is expected that additional Housing Round housing units will be completed in 2003 and 2004 through contracts funded from prior year funding increments.

Program Description

Cincinnati Homeowner Infill & Rehab Program

Recommended

	<u>2002</u>	<u>2003</u>	<u>2004</u>
HOME	\$0	\$300,000	\$300,000

This program provides a funding mechanism for the rehabilitation or construction of single family homes for owner occupancy in the City of Cincinnati. The City will provide gap financing in the form of grants to eligible projects. Applications for funding will be accepted on an ongoing basis until funds are depleted for that year.

Program Description

New Housing Development Infrastructure

		<i>Recommended</i>	
	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$0	\$2,320,000	\$2,695,800
HOME	\$0	\$1,533,000	\$1,233,000

Funding for this project would provide infrastructure improvements in support of high impact mixed income housing development. Homeownership and rental housing unit projects would be selected from two sources: 1) Project proposals from non-profit and private developers; and, 2) Projects proposed by City staff and awarded to developers through a RFP process. Additional gap financing could be made available for significant projects through CDBG float construction loans (up to \$10 million to be in use for development at any one time), and CDBG Section 108 loans (up to \$10 million requested each year, up to \$20 million to be in use for development at any one time). Since a long construction time can be expected for projects of the scope that the City hopes to fund with this program, it is expected that significant unit production will begin after 2003.

Program Description

Homesteading

		<i>Recommended</i>	
	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$1,000,000	\$1,000,000	\$1,000,000

Homesteading eliminates blighted buildings and provides the opportunity for home ownership to those who otherwise may not have the means to purchase safe and sanitary housing for themselves and their families. Funds are used to acquire residential property in need of rehabilitation and, residential property deemed unworthy of rehab but in need of demolition, and vacant lots on which new housing could be built. Funds are also used for lead-based paint hazard reduction on the houses, construction/demolition work on the properties, maintenance and security of the buildings, and administration of the program. The Homesteading family borrows the money for rehabilitation from commercial lenders. Average rehabilitation costs are \$50,000 - \$80,000. Lead-based paint hazard reduction has been averaging \$18,000 per building. Lots acquired and sites cleared for new construction will be offered to builders/developers to provide new housing opportunities.

Program Description

Tap/Permit Fee Assistance Program

		<i>Recommended</i>	
	<u>2002</u>	<u>2003</u>	<u>2004</u>
HOME	\$0	\$150,000	\$150,000

The program is designed to pay or reimburse Habitat for Humanity for water tap fees, sewer tap fees, building permit fees, sewer permit fees, water permit fees and remote meter fees related to the construction of eligible new single-family dwellings and to a limited extent rehabilitation of existing properties. These units are intended for sale to and occupancy by low- to moderate-income households. Additionally, Habitat for Humanity may be reimbursed for construction modifications that enable the units to blend with the existing neighborhood styles and context.

Objective 2: Assist low-income and moderate-income renters in making the transition to owner-occupancy.

Program	Indicator	2003 Goal	2004 Goal
Down Payment Assistance	Households	52	52
Housing Counseling Services	Households	360	360
Totals	Households	412	412

Program Description

Down Payment Assistance

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$100,000	\$77,000	\$77,000

This program will provide down payment and closing cost assistance to first-time homebuyers who are at or below 80 percent of area median income. This will result in stronger neighborhoods through home ownership and protect the City's neighborhoods from housing blight by promoting home ownership within the City. The program is coordinated by the Shuttlesworth Housing Foundation and augments down payment assistance provided by that Foundation. Down payment assistance grants are up to one-half the amount needed for down payment and closing costs (not to exceed \$2,000) to purchase a home costing not more than \$85,000 in the City of Cincinnati. The average grant amount over eight years has been \$1,230. The average cost per home has been \$54,929 with a household income average of approximately \$23,000. Applications for grants are made and pre-purchase counseling is required through the Better Housing League (BHL). Grant applicants are strongly encouraged to attend BHL pre- and post-purchase classes including "Life as a New Home Owner." They are expected to contact their BHL counselor for mortgage default prevention counseling at any time they are at risk of missing a mortgage payment.

Program Description

Housing Counseling Services

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$90,000	\$92,000	\$92,000

This program provides professional housing counseling services to homeowners and homebuyers in the City of Cincinnati through contracts with the Better Housing League and Working in Neighborhoods to encourage and facilitate homeownership in the City. Housing Counseling Services are available to both new home buyers and to current homeowners who are having difficulty making mortgage payments and handling other related responsibilities. These agencies provide access to support services that promote home ownership for low- and moderate-income area residents in order to increase the awareness of home ownership choices within the City of Cincinnati and increase the level of home ownership in Cincinnati. This will result in stronger neighborhoods through home ownership and protect the City's neighborhoods from housing blight and homelessness.

Objective 3: Help low-income homeowners maintain ownership of their homes.

Program	Indicator	2003 Goal	2004 Goal
Deferred Rehab Loans & Lead Abatement	Housing Units	45	45
Housing Maintenance Services	Housing Units	1,134	1,134
Housing Counseling Services	Housing Units	85	85
Emergency Mortgage Assistance	Housing Units	60	60
Totals	Housing Units	1,324	1,324

Program Description

Deferred Rehab Loans & Lead Abatement Grants

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$2,058,130	\$0	\$0
HOME	\$0	\$2,469,930	\$1,678,000

This program is a continuation of the Homeowner Rehab Loan program (HRLP). It would provide low-interest deferred loans and lead grants to low and moderate-income homeowners to correct building code violations, improve accessibility, enhance emergency conservation, and stabilize safe, sanitary housing citywide. The program will be managed on behalf of the City by the Home Ownership Center of Greater Cincinnati, Inc. (HOC), an Ohio nonprofit 501C (3) Corporation.

Homeowners will apply through HOC to verify income eligibility. Eligible properties will be inspected by HOC construction specialists who will prepare construction specifications. The bid process for specified work will be conducted by HOC. HOC Loan Officers will determine the amount and terms of each loan, based on bids and affordability of the applicant. The loans will be reviewed by the HOC Loan Committee.

This proposed program varies from the original HRLP program in that it is funded under the HOME program instead of CDBG and all loans will be deferred.

Program Description

Housing Maintenance Services

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$1,800,000	\$1,800,000	\$1,800,000

Housing Maintenance Services provides grants of emergency repairs and critical repairs to very low-income homeowners (below 50% of area median family income), most of whom are elderly. Emergency Services are limited to 2 emergencies per household per year with a 3rd emergency on a case-by-case basis. The maximum amount for an emergency repair is \$2,000. Critical repairs are those repairs critical to the safety of the client and the integrity of the home, and may not exceed \$5,000. Two contractors, People Working Cooperatively and NORMAR Corporation, provide these services. A total of 1,134 repairs to 500 households are expected to be made with this funding.

Program Description

Emergency Mortgage Assistance Program

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$100,000	\$102,000	\$102,000

This program provides up to three months of mortgage payments for low income City of Cincinnati homeowners facing foreclosure due to job loss, illness, or death of the primary wage earner, or other circumstances beyond their control. Homeowners may receive this assistance to bring their loan current if they have reestablished an income stream to continue future mortgage payments. All clients in mortgage trouble receive in-depth foreclosure prevention counseling, a case management approach to identify service needs and link with other social service agencies.

Those receiving Emergency Mortgage Assistance grants/loans remain safely housed in their own home, their children remain in school, and there is a reduction of the community need for family emergency shelter beds. Eligible households from 35-50 percent of Area Median Income (AMI) receive assistance in the form of grants. Households 50-80 percent of AMI receive no-interest loans, due when the home is sold or transferred. All previous grants have been limited to homeowners at or below 35 percent AMI due to eligibility requirements of the Ohio Housing Trust Fund.

Objective 4: Develop rental units for very low-income and low-income households.

Program	Indicator	2003 Goal	2004 Goal
Housing Development Round Renters	Housing Units	52	15
New Housing Development Infrastructure	Housing Units	15	25
Rental Rehabilitation Program	Housing Units	150	150
Property Management Training Program	Organizations	5	5
Lincoln Court	Housing Units	58	174
Laurel Homes	Housing Units	56	231
Totals	Housing Units	336	432

Program Description

Housing Development Round – Renters

	<u>2002</u>	<i>Recommended</i>	
		<u>2003</u>	<u>2004</u>
CDBG	\$400,000	\$0	\$0
HOME	\$1,000,000	\$0	\$0

The purpose of the Housing Development Round (HDR) is to provide developer-assisted financing to foster housing rehabilitation and construction for both rental and homeownership projects that serve low-income and special need populations or which help in the removal of slum and blight conditions. The Housing Round is a competitive selection process in which for-profit and not-for-profit developers can submit applications for gap financing twice a year.

The City will reallocate HDR funding to other housing programs in 2003. This demand driven program has been slow to generate the high impact projects which the City of Cincinnati envisions will be needed to be a catalyst for increased investment in its neighborhoods. In addition, the Rental Rehab Program (described below) provides a similar program for the development of low-income housing units. It is expected that additional Housing Round housing units will be completed in 2003 and 2004 through contracts funded from prior year funding increments.

*Program Description***New Housing Development Infrastructure**

		<i>Recommended</i>	
		<u>2003</u>	<u>2004</u>
CDBG	\$0	*\$2,320,000	*\$2,695,800
HOME	\$0	*\$1,533,000	*\$1,233,000

* The amounts depicted on this table represent the same funding allocated under Housing Objective 1.

Funding for this project would provide infrastructure improvements in support of high impact mixed income housing development. Homeownership and rental housing unit projects would be selected from two sources: 1) Project proposals from non-profit and private developers; and, 2) Projects proposed by City staff and awarded to developers through a RFP process. Additional gap financing could be made available for significant projects through CDBG float construction loans (up to \$10 million to be in use for development at any one time), and CDBG Section 108 loans (up to \$10 million requested each year, up to \$20 million to be in use for development at any one time). Since a long construction time can be expected for projects of the scope that the City hopes to fund with this program, it is expected that significant unit production will begin after 2003.

*Program Description***Rental Rehabilitation Program**

	<u>2002</u>	<i>Recommended</i>	
		<u>2003</u>	<u>2004</u>
CDBG	\$200,000	\$0	\$0
HOME	\$1,946,000	\$2,000,000	\$2,000,000

The purpose of the Rental Rehabilitation Program is to increase the number of renovated rental housing units available to low-income families. Owners of housing units may receive up to 50% of the cost of rehabilitating the housing units in the form of a deferred, forgivable loan as long as the housing unit remains available to low-income families for at least five years. The Rental Rehabilitation Program will provide funding for projects containing three to forty dwelling units.

*Program Description***Property Management Training Program**

	<u>2002</u>	<i>Recommended</i>	
		<u>2003</u>	<u>2004</u>
HOME	\$0	\$50,000	\$50,000

The purpose of this program is to provide training and technical assistance to property managers to increase the quality and marketability of their properties. Property managers would be provided training on issues such as tenant selection and screening, property maintenance, legal issues, budgeting, etc. This program seeks to maintain the number of affordable units in the City by making the developments successful.

Objective 5: Provide supportive services for very low-income and low-income renters that will enable them to find and keep affordable units.

Program	Indicator	2003 Goal	2004 Goal
Tenant Assistance (Relocation)	Households	3,193	3,193
Code Enforcement Relocation	Households	195	195
Tenant Representation	Households	2,800	2,800
Totals		6,188	6,188

<i>Program Description</i>		<i>Recommended</i>		
Tenant Assistance (Law-Relocation)		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$45,000	\$43,000	\$43,000

Each year, approximately 3,000 persons contact the Relocation Services Office requesting assistance in finding housing or seeking information about the various types of housing available. These persons are counseled on how and where to find housing. They are also provided with a list of housing managers and specific referrals may be given.

<i>Program Description</i>		<i>Recommended</i>		
Code Enforcement Relocation		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$145,290	\$142,200	\$144,000

This project allows the Relocation Services Office to pay the first month's rent or security deposit for persons moving to decent, safe and sanitary housing who have been displaced by code enforcement and/or the hazards of lead paint. Relocation staff take applications from low-income persons for subsidized housing and provide vacancy lists and management company lists to clients. The City assists approximately 150-200 displaced families/persons per year. Qualified participants receive up to \$650 for rental assistance and moving costs. In addition, low/moderate income clients receive guidance and housing referrals for securing affordable housing and subsidized housing.

<i>Program Description</i>		<i>Recommended</i>		
Tenant Representation		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$190,000	\$192,000	\$192,000

The Tenant Representation Project (TRP) administered by the Legal Aid Society provides legal representation for low- and moderate-income tenants in the City of Cincinnati. The TRP project prevents homelessness by stopping unlawful evictions, corrects illegal lockouts and utility shutoffs, and requires landlords to make repairs to put rental units in decent, safe, and sanitary condition. The project also prevents retaliation against tenants who ask the City Building and Health Departments to inspect for code violations.

Objective 6: Promote fair housing.

Program	Indicator	2003 Goal	2004 Goal
Fair Housing Services	Households	1,750	1,750

<i>Program Description</i>		<i>Recommended</i>		
Fair Housing Services		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$205,000	\$207,000	\$207,000

The City contracts with Housing Opportunities Made Equal (H.O.M.E.) to promote equal housing opportunities for all home seekers regardless of race, sex, color, nationality, religion, handicap, or familial status and to reduce unlawful discrimination in housing and increase integration throughout

Cincinnati's neighborhoods. The program does complaint intake, investigation, counseling, and files legal complaints against persons, firms, or organizations suspected of discrimination in housing. The program serves those classes of people protected by the Federal Fair Housing Act. In addition, the program provides education for consumers, housing industry professionals, police officers, and school staff, as well as research and monitoring of government sponsored or assisted housing programs. This program also provides a mediation program in conjunction with the Greater Cincinnati Northern Kentucky Apartment Owners Association.

Objective 7: Develop and support comprehensive efforts to revitalize neighborhoods while also expanding economic opportunities.

Program	Indicator	2003 Goal	2004 Goal
Neighborhood Development Capacity Building	Organizations	8	8
Neighborhood Development Technical Assistance	Organizations	25	25
Totals		33	33

Program Description

Neighborhood Capacity Building & Technical Assistance		<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG		\$543,000	\$543,000	\$543,000

This project is designed to build and strengthen the capacity of neighborhood development corporations through three principal activities:

1. Supporting neighborhood- based development organizations by providing operating funds;
2. Providing technical assistance and training to neighborhood development organizations; and
3. Providing administrative oversight of the programs.

Neighborhood development corporations (NDCs) assist the City in meeting its housing production and economic development goals by developing housing and economic development projects that have a highly visible presence in the neighborhoods. In 2003, the Department is proposing to join the Alliance for Building Communities, a regional collaborative whose mission is to strengthen the capacity of community based development organizations engaged in comprehensive neighborhood revitalization by providing funds for NDC operating expenses which may include: salaries, office supplies, rent and utilities, contract services, as well as predevelopment (i.e., planning and engineering) activities.. Although the nature of the support will remain the same, the City is proposing to coordinate its process with the Alliance to provide a consolidated level of support. The City will not relinquish final funding decisions or autonomy to the Alliance but will consider their recommendations. The principal benefits of joining the Alliance include leveraging additional resources from member partners, providing a consolidated approach, and focusing on comprehensive community development. Local Initiative Support Corporation is the lead agency and administrative entity for the Alliance.

In addition, this project will provide technical assistance to NDCs and other nonprofit organizations that pursue housing projects and other neighborhood development activities. The Department of Community Development (DCD) will initiate a Request for Proposal process to solicit proposals from

organizations that can provide technical assistance. DCD will choose one organization to provide technical assistance to the regional NDCs. Although the scope of technical assistance services that a provider can make available may be broad, DCD would like to ensure that the primary focus of technical assistance is in one of the following areas:

- Asset Management – including, but not limited to, property management, compliance and reporting requirements, financial evaluation of projects, capital planning, financial management of the project, marketing and/or contract administration.
- Fund-raising – generating funding partnerships and general fund-raising.
- Board Development – assisting Boards to better understand their roles and enable them to provide the organization with greater guidance and oversight.
- Other areas may be added on an as-needed basis.

Objective 8: Reduce blighting influences in residential neighborhoods.

Program	Indicator	2003 Goal	2004 Goal
Neighborhood Revitalization	Housing Units	20	20
Concentrated Code Enforcement	Housing Units	1,200	1,200
Abandoned/Vacant Bldgs Barricade/Demo	Housing Units	150	150
Neighborhood Gardens	People	1,050	1,050
Millcreek Restoration Project	Public Imp	1	
Cincinnati Lead Hazard Testing Program	Housing Units	225	225
Housing Round	Housing Units	4	
Drug Elimination Program	Organizations	1	1
Other Slum/Blight Projects	Housing Units		
Totals		2,651	2,646

Program Description

Neighborhood Revitalization

	<u>2002</u>	<i>Recommended</i>	
		<u>2003</u>	<u>2004</u>
CDBG	\$200,000	\$200,000	\$200,000

The Neighborhood Revitalization Program is intended to address the goals set by City Council and expressed by various community representatives and in the Consolidated Plan to provide focused revitalization efforts in our neighborhoods. These funds allow the City to purchase those houses and vacant lots that are blighting influences on neighborhoods. Neighborhood Revitalization program purchases vacant and blighted properties through negotiation, foreclosure, or sheriff sale to improve the environment of the neighborhood by eliminating sources of slum and blight. Selection Criteria includes vacant, deteriorated, and under-utilized properties as per 727-1B C.M.C. Focus areas are defined as those areas where there are blighted properties in close proximity to each other, such as on the same street or sections of a neighborhood. This focused blight elimination approach allows for the revitalization effort to have greater impact.

*Program Description***Concentrated Code Enforcement**

		<u>2002</u>	<u>Recommended</u> <u>2003</u>	<u>2004</u>
CDBG		\$200,000	\$300,000	\$300,000

House-to-house inspections are conducted from street-to-street in targeted areas to provide comprehensive inspection of areas in transition. This activity encourages development and improves housing. In general, housing inspection and zoning code enforcement is "complaint driven." However, Concentrated Code Enforcement is proactive and can be effective in turning around areas in decline or can boost neighborhoods on the way up. Inspection resources are concentrated in a specified neighborhood to make a visible difference. Traditional complaint driven inspections result in spotty enforcement and lesser impact on the neighborhood environment. Corrections achieved through Concentrated Code Enforcement involve repairing porches, windows, and siding; painting and removal of dilapidated garages, fences and sheds, junk cars and weeds. Owners receiving orders are informed of funding available through the Department of Community Development to correct violations. Areas are targeted for Concentrated Code Enforcement in cooperation with neighborhood community councils. Current target areas include Mt. Auburn, Madisonville, Over-the-Rhine, East Price Hill, Evanston, Walnut Hills, Northside and other CDBG eligible neighborhoods upon request.

*Program Description***Abandoned/Vacant Bldgs. Barricade/Demolition**

		<u>2002</u>	<u>Recommended</u> <u>2003</u>	<u>2004</u>
CDBG		\$527,500	\$508,280	\$514,970

The Barricade Program was initiated in 1993, for the purpose of securing vacant abandoned buildings against entry by trespassers. Vacant, open, and dilapidated buildings are an attractive nuisance to children, vandals, drug dealers and arsonists. The Barricade Program enables the City to secure these open buildings using sturdy, painted wood barricades bolted in place. This work also provides meaningful employment opportunity through the Cincinnati Institute for Career Alternatives, a non-profit agency. Condemned buildings are referred to the City's Demolition Program after normal code enforcement activities have been exhausted. Monthly "Public Nuisance Hearings" are conducted to determine if abandoned buildings are such a nuisance that demolition by the City is required. Criteria such as historic value, Community Council support, degree of fire and safety hazard, and factors depreciating property values and criminal activity associated with the buildings are considered. Removal of blighted buildings leads to stabilization and increased community safety, property value and livability of neighborhoods.

*Program Description***Neighborhood Gardens**

		<u>2002</u>	<u>Recommended</u> <u>2003</u>	<u>2004</u>
CDBG		\$35,000	\$36,000	\$36,000

The Neighborhood Gardens Program is used to transform vacant and blighted lots throughout the city into attractive, productive uses as Community Gardens. The program assists residents in low- and moderate-income neighborhoods in developing these vacant lots into gardens, which can accommodate 10-30 families each. Participants are able to supplement tight food budgets with fresh grown produce, clean up and maintain their neighborhoods, as well as have access to educational and recreational opportunities. These benefits are especially true in inner city neighborhoods where green space is severely limited.

*Program Description***Millcreek Restoration Project**

		<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
CDBG		\$175,000	\$175,000	\$175,000

This project creates a greenway system within the riverine-riparian corridor of the Mill Creek. The Mill Creek is the most endangered urban river in North America. The small river flows through the heart of Cincinnati along economically depressed inner-city neighborhoods. This project provides planning and coordination services for greenway projects; volunteer recruitment for cleanup, and environment enhancing projects. The project's goals are to create innovative and sustainable greenway trails, parks, and other amenities within the riparian corridor of the Mill Creek and help revitalize neighborhoods located near the river's floodplain over the two-year period. This project has the support of the communities located along the Mill Creek, businesses and civic groups, and has already engaged a vast number of volunteer delivered services and improvements to the Mill Creek over the past few years.

*Program Description***Cincinnati Lead Hazard Testing Program**

		<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
CDBG		\$225,000	\$225,000	\$225,000

This project funds lead inspections of residences occupied by children who have been identified as having an elevated blood lead level (EBL). The Cincinnati Health Department has operated an environmental program to investigate the housing of lead poisoned children since the middle 1970's. Cincinnati has 40% of its housing stock built before 1940 and many of those units are occupied by low-income families and are in poor physical condition. The levels of lead paint are very high in the City's housing stock and the City has a concomitantly high level of lead poisoning incidents each year. This past year the program received more than 130 children referred to the office for investigations into the cause of their lead poisoning.

*Program Description***Drug Elimination Program**

		<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
CDBG		\$0	\$100,000	\$100,000

This project would continue funding increased law enforcement activity in Over-the-Rhine upon the termination of HUD's Drug Elimination Grant program. Off-duty police officers would work in conjunction with on-duty officers to respond to drug complaints from area residents. Using HUD Drug Elimination Grant funds, off-duty officers enabled 329 arrests and the confiscation of 10 guns, \$25,767 in cash, two stolen vehicles, and 8 types of drugs/paraphernalia during the period of June-August 2002. This project would be tentatively funded each year of the biennium pending final federal Drug Elimination Grant budget appropriations, and would be reassessed as part of the 2005-2009 Consolidated Plan development process.

HOMELESS HOUSING OBJECTIVES

Emergency Shelter Grant (ESG) funds support the Consolidated Plan homeless objectives. Grant funding supports emergency shelter operations subject to a limitation of 10% for staff costs. Funds may also be used to renovate buildings for use as homeless shelters.

Objective 1: Support operations and essential services of current shelters and transitional housing providers at locations convenient and accessible to the homeless population.

Program	Indicator	2003 Goal	2004 Goal
Caracole House	Organization	1	1
Bethany House	Organization	1	1
Interfaith Hospitality Network	Organization	1	1
Drop Inn Center	Organization	1	1
Mercy Franciscan at St John's	Organization	1	1
Lighthouse Youth Services	Organization	1	1
Tom Geiger Guest House	Organization	1	1
House of Hope	Organization	1	1
Totals		8	8

Program Description

Caracole House		<u>2002</u>	<u>2003</u>	<u>2004</u>
	ESG	\$26,000	\$25,000	\$25,000

Caracole House provides an affordable alternative to nursing home placement for HIV/AIDs diagnosed persons with substance addictions unable to live independently due to financial, medical, or physical reasons. Caracole House is a licensed adult care facility that has special programming for chemical dependency and no other AIDS housing is available in Cincinnati.

Program Description

Bethany House		<u>2002</u>	<u>2003</u>	<u>2004</u>
	ESG	\$62,000	\$57,600	\$57,600

Bethany House Services, Inc. provides emergency shelter, meals, and transportation assistance to homeless, single parent females with children. The agency provides supportive services, including case management, which helps families access public benefits; mental/physical health services; employment referrals; daily life skills training; and other family stabilization services. All services offered are to help the homeless family move to permanent housing and self-sufficiency.

Program Description

Interfaith Hospitality Network

	<u>2002</u>	<i>Recommended</i>	
		<u>2003</u>	<u>2004</u>
ESG	\$15,000	\$25,000	\$25,000

Interfaith provides emergency shelter, food, and supportive services for homeless families with children. The services include meals, private sleeping areas, guest phone, lounge, laundry, family counseling, housing assistance, job assistance, client advocacy, parenting skills training, budget management, nutrition training, thrift store, transportation to appointments and/or schools, and after-school tutoring for children.

Program Description

The Drop Inn Center

	<u>2002</u>	<i>Recommended</i>	
		<u>2003</u>	<u>2004</u>
ESG	\$215,000	\$200,000	\$200,000

The Drop Inn Center provides emergency shelter and services, including meals, showers, and clothing. Services are provided to homeless single individuals. In addition, the Drop Inn Center provides a continuum of services from survival needs to early intervention to long-term treatment and transitional housing for the homeless. Services include food, clothing, shelter, referrals, advocacy, detoxification, treatment, education, group meetings, and transitional housing. Other services offered are job readiness training and a savings program, which are intended to lead to permanent housing and self-sufficiency. The Drop Inn Center also organizes an annual “stand-down,” an event that provides comprehensive services to homeless veterans and homeless individuals in need of medical, dental, and vision services.

Program Description

Mercy Franciscan at St. John’s

	<u>2002</u>	<i>Recommended</i>	
		<u>2003</u>	<u>2004</u>
ESG	\$17,000	\$25,000	\$25,000

The Temporary Housing Program operated by Mercy Franciscan assists homeless families in crisis with shelter, food, clothing, and personal care items. The Temporary Housing Program provides families with money for documents needed for housing and tokens or gas money for transportation. The program provides supportive services as well as preventive services to families in crisis and moves families from homelessness to transitional or permanent housing. The Temporary Housing Program is located at 1231 Main Street and 200 East 13th Street.

Program Description

Rapid Exit Program

	<u>2002</u>	<i>Recommended</i>	
		<u>2003</u>	<u>2004</u>
ESG	\$103,200	\$103,000	\$103,000

The Rapid Exit Program operated by Mercy Franciscan assists persons residing in shelters or transitional living facilities in obtaining permanent housing more quickly and by shortening the length of stay in the shelter or transitional housing beds. Funds are designated to pay first month’s rents, security deposits, back utility bills and/or back rent bills, which are often the cause of a resident’s inability to move into permanent housing. Funds are limited for use by homeless persons in the Continuum of Care System facilities, which are located within the City of Cincinnati limits.

<i>Program Description</i>		<i>Recommended</i>		
House of Hope/Transitional		<u>2002</u>	<u>2003</u>	<u>2004</u>
	ESG	\$0	\$25,000	\$25,000

This is a recovery program operated by House of Hope Inc. for chemically dependent adult males and females. Approximately 150 homeless individuals are provided shelter and some supportive services to assist in stabilizing their lives.

<i>Program Description</i>		<i>Recommended</i>		
Lighthouse Youth Services		<u>2002</u>	<u>2003</u>	<u>2004</u>
	ESG	\$62,000	\$57,600	\$57,600

Lighthouse Youth Crisis Center is a twenty-four hour accessible emergency residential facility that provides respite and stabilization, crisis intervention, family and individual counseling for runaways and other youth. Funding also supports the Lighthouse Transitional Living Program, which provides housing and supportive services to homeless youth between the ages of 18 and 22. The goal of the program is to enable homeless youth to learn sufficient skills and live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation and job referrals. Reunification with the family is also attempted.

<i>Program Description</i>		<i>Recommended</i>		
Tom Geiger Guest House, Inc		<u>2002</u>	<u>2003</u>	<u>2004</u>
	ESG	\$20,000	\$25,000	\$25,000

Tom Geiger Guest House, Inc. provides transitional housing in furnished apartments to homeless women and their children. Through partnership with other agencies, residents are provided with supportive services such as counseling, case management, support groups, money management, parenting, self-esteem, and other social skills.

<i>Program Description</i>		<i>Recommended</i>		
The YWCA Battered Women's Shelter		<u>2002</u>	<u>2003</u>	<u>2004</u>
	ESG	\$20,000	\$25,000	\$25,000

The YWCA Battered Women's Shelter provides emergency and supportive services and shelter to battered women and children who are homeless or in need of protective shelter or crisis assistance because of domestic violence. The goal of the Battered Women's Shelter is to provide safe, protective shelter and the necessary supportive services for homeless battered women and their children, to move them towards self-sufficiency and living independently and free from violence. Funds for this project will support operating costs for shelter services and supportive services provided to victims of domestic violence.

<i>Program Description</i>		<i>Recommended</i>		
ESG Administration		<u>2002</u>	<u>2003</u>	<u>2004</u>
	ESG	\$7,500	\$22,800	\$21,800

These funds will partially cover the City's cost to administer the Emergency Shelter Grant Program.

Objective 2: Renovate emergency shelters and transitional housing facilities.

Program	Indicator	2003 Goal	2004 Goal
Anna Louise Inn	Public Facility		1
Tender Mercies Building Upgrade	Public Facility		1
Totals			2

Program Description

Anna Louise Inn

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$50,000	\$0	\$50,000

Anna Louise Inn provides transitional housing to low- and moderate-income single women and women with children. The Inn provides case management, a secure building, affordable rent, and prevents many low- and moderate-income single women from being homeless. The Inn's emergency shelter program provides housing and case management services for homeless female heads of household and their children. Improvements include renovation of hallway ceilings, bathroom facilities, upgrade of electrical system for improved lighting, installation of drop ceilings, and repairs to the HVAC systems.

Program Description

Tender Mercies Building Upgrade

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$40,000	\$0	\$116,680

Tender Mercies exists to serve homeless persons with histories of emotional and/or mental disabilities by providing clients with housing and related supportive services. Building improvements are necessary to bring the units up to code standards and to increase resident safety. Improvements include replacing tub and showers, commodes, and sinks; installing new flooring and updating electrical for improved lighting.

Homeless objectives 3 through 9 have no funding in the four entitlement programs of the Consolidated Plan Budget in 2003. Funding for these objectives is typically provided through the Shelter Plus Care grant, the Continuum of Care process, and other sources outside of the Consolidated Plan budget but are consistent with the Consolidated Plan.

Objective 3: Improve operations in the network of Continuum Of Care providers. Assess and modify the Quick Access System to better utilize the existing units (June 2000). Design a method for adjusting to seasonal shifts in homelessness by creating capacity for seasonal emergency beds (January 2001). Establish a uniform set of data and methods for collecting homeless data (July 2001). These are planning objectives to be carried out by the joint Cincinnati/Hamilton County Continuum of Care.

New funding for the Drop Inn Center has alleviated some of the overcrowding in the men's shelters during the winter. In addition a new system whereby the Drop Inn Center is able to access additional overflow beds when the temperature drops below a certain level in the winter. This experimental system is still being tested. Summer continues to be a problem for families, especially in 2002 after the closure of Chabad

House. The City and the Ohio Department of Development are contracting with Mercy Franciscan at St. John to replace the lost Chabad family shelter beds.

The Quick Access Program housed at Central Parkway Towers has been shut down and is gradually being replaced with service-enriched permanent housing under the Continuum of Care. This transitional process is scheduled to be complete by 2003.

Caracole, Inc. was recently awarded a \$1.4 million Continuum of Care grant to implement the Homeless Management Information System project for the Cincinnati area. This project, based upon the Family Shelter Partnership's existing VESTA system, will come under contract beginning October 1, 2002 for a five-year term. Over this period, all existing COC programs will be brought online and will be reporting and collect homeless data in a uniform manner

Objective 4: Provide Shelter Plus Care or other permanent housing for homeless persons with disabilities.

Program	Indicator	2003 Goal	2004 Goal
Caracole, Inc.	Persons Homeless	148	
Excel	Persons Homeless	167	
Lighthouse	Persons Homeless	60	
Talbert House	Persons Homeless	159	
Totals		534	TBD*

* The City applies for Shelter Plus Care funding annually. The number of persons to be assisted in 2004 will depend on the Grant amount that year.

The 2002 COC application included the second one-year renewal for the 1995 Shelter Plus Care grant and a new five-year grant. This renewal grant will maintain subsidies for 74 units of housing to homeless persons with disabilities. These subsidies will be administered by Caracole, Excel Development Company, Lighthouse Youth Services, and Talbert House. The subsidies enable: 16 seriously mentally ill, 20 chronic substance abuser, 13 disabled youth, 25 HIV/AIDS persons/families, most with dual diagnosis, to be housed though 51 one-bedroom, 13 two-bedroom, and 7 three-bedroom and 3 four-bedroom units.

The new grant will be administered by Excel Development Company and will provide subsidies for 19 additional units (18 1-bedroom, 1 2-bedroom) for homeless individuals and families with serious mental illness for a period of five years.

Objective 5: Renew eligible, evaluated Supportive Housing Program (SHP) services-only or services-included assistance. The programs to be renewed will be identified during the Continuum of Care Process in 2001.

Of the 16 programs supported in the 2002 COC grant application, 12 programs were eligible for renewal and all were ranked for inclusion in the application. These programs include: AVOC's Specialized Case Management program, Tender Mercies Permanent Housing Program, the Center for Independent Living Options Homeless Disabilities Services Program, Caracole's Recovery Community Program, Justice Watch's Garden Street Transitional Housing Program, Drop Inn Center's Support Services program, Over-The-Rhine Housing Network's East Clifton Homes project, Hamilton County JFS's Mt. Airy Shelter Case Management program, Salvation Army's Child Care for the Homeless program, Joseph House's Joseph/Moses House project, Franciscan Home Development's Community Supported Permanent Housing Program, and the Tom Geiger Guest House Expansion.

Objective 6: Create Supportive Housing Program at Franciscan Home Development.

The Supportive Housing Program at Franciscan Home Development is being implemented and currently is at full capacity. Funding was provided through a 1999 Continuum of Care grant.

Objective 7: Develop new or rehabbed service-enriched housing units.

The 2002 COC application included one new permanent housing program: the First Step Home Permanent Housing program which is designed to provide housing and supportive services for 27 families with children and 18 single persons with substance abuse issues over a three-year period.

Objective 8: Develop new or rehabbed scattered-site transitional housing units.

The 2002 Continuum of Care application included one new scattered-site transitional housing program, the Transitional Housing Leasing Pool. This is an innovative transitional housing program. This program will allow housing units to be leased in the tenants' names as transitional housing when a COC agency commits to: 1) provide supportive case management designed to move the tenant from shelter to permanent housing; 2) develop a self-sufficiency case plan with the client; and 3) assist the tenant in maintain the housing through the support period.

Objective 9: Create one new Continuum of Care services-only program annually. New programs will be developed through the City of Cincinnati/Hamilton County Continuum of Care process.

No new services-only programs were submitted in the 2002 COC application. This reflects HUD's new emphasis on funding programs with a housing component through the COC process rather than services-only projects.

The 2001 COC application process included a new Full Circle Treatment Program for women at the Drop Inn Center, new services only support for Joseph House's Moses 2 and 3 transitional housing program, and a new job training program for the homeless – America Packsit at VOA.

HOUSING OBJECTIVES FOR SPECIAL POPULATIONS

The HOPWA Advisory Committee did not make budget recommendations for 2004 during the Biennial Budget process. The HOPWA Advisory Committee makes budget recommendations on a year-to-year basis.

Objective 1: Provide operational support for 20 beds of congregate, transitional housing for persons with HIV/AIDS.

Program	Indicator	2003 Goal	2004 Goal
Caracole House	Persons with Special Needs	35	

Program Description

Caracole Residential Facilities Operation

	<u>2002</u>	<u>2003</u>	<u>2004</u>
HOPWA	\$41,370	\$41,200	

Caracole will continue its direct housing services at both Caracole House, a licensed congregate residence for those who have been disabled or displaced by HIV/AIDS and at Caracole Recovery Community, a transitional housing facility for HIV/AIDS residents who are in substance abuse addiction recovery. Operation costs include rent, utilities, food and household supplies, maintenance costs, and direct support staff salaries and benefits.

Objective 2: Provide direct services for persons with HIV/AIDS, including housing assistance, supportive services and linkages to medical support.

Program	Indicator	2003 Goal	2004 Goal
AVOC Case Management	Persons with Special Special Needs	105	
Northern Kentucky Independent District Health Department	Persons with Special Special Needs		
Caracole Shelter Plus Care	Persons with Special Special Needs	195	
AIDS Task Force of Southeast Central Indiana	Persons with Special Special Needs	50	
Totals		350	

Program Description

Caracole Shelter Plus Care Services

	<u>2002</u>	<u>2003</u>	<u>2004</u>
HOPWA	\$128,400	\$128,940	

Since 1993, Caracole has been the City's provider of Shelter Plus Care tenant-based rental assistance for homeless persons with HIV/AIDS through HUD's Continuum of Care funding process. The Shelter Plus

Care program will continue to provide subsidies for homeless individuals and families with HIV/AIDS and HOPWA funds will, in part, match the value of those subsidies with outreach services, case management, and supportive services for clients.

<i>Program Description</i>		<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
AVOC Case Management	HOPWA	\$150,126	\$135,000	

Case management and services will be provided, with special attention given to clients who are dually diagnosed with an additional disability, such as substance abuse or mental illness. This process is facilitated through AVOC's Case Management Coordinator, who maintains collaborations within the Greater Cincinnati HIV/AIDS Case Management Network, a consortium of HIV/AIDS service providers located throughout the Eligible Metropolitan Statistical Area which includes various substance abuse and mental health agencies.

<i>Program Description</i>		<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
AIDS Task Force of Southeast Central Indiana	HOPWA	\$4,000	\$4,630	

This project continues funding for a grassroots outreach program in SE Central Indiana designed to establish a central entry point for HIV/AIDS services and increase awareness, education and prevention activities in surrounding communities. This program will also provide testing/counseling services, substance abuse and HIV/AIDS care coordination and targeted pre- and perinatal care coordination.

Objective 3: Provide short-term rent, mortgage or utility assistance to persons with HIV/AIDS.

Program	Indicator	2003 Goal	2004 Goal
AIDS Volunteers of Cincinnati (AVOC)	Persons with Special Special Needs	119	
Northern Kentucky Independent District Health Department	Persons with Special Special Needs	65	
Totals		184	

<i>Program Description</i>		<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
AVOC Short -Term Housing Assistance	HOPWA	\$48,150	\$60,000	

This project is a continuation of AVOC's existing housing assistance program to provide short-term rent/mortgage/utility assistance and outreach to persons with HIV/AIDS throughout the Greater Cincinnati EMSA.

Program Description

No. Kentucky Independent District Health Dept.

	<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
HOPWA	\$40,000	\$69,500	

These short-term rent/mortgage/utility funds will be available to individuals and families with HIV/AIDS throughout Northern Kentucky in an effort to assist them in remaining in independent living situations and maintaining their existing housing. In addition, this funding provides for assistance in locating and securing housing when persons with HIV/AIDS are homeless.

Objective 4: Create an improved housing information system for use in housing and case management for persons with HIV/AIDS.

Program	Indicator	2003 Goal	2004 Goal
Caracole	Organizations	65	

Program Description

Caracole Housing Information Services

	<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
HOPWA	\$34,000	\$27,820	

Caracole's SOPHIA (Social Services On-Line Personal Helper and Information Assistant) is a cooperative and collaborative electronic information system originally funded by HOPWA in 1993. Since then, SOPHIA has expanded from a limited housing listing service to an area-wide social services database currently utilized by 65 agencies serving over 40,000 clients. Through the SOPHIA project, Caracole has become a regional leader in developing innovative networks for AIDS-related health, housing and service agencies.

Program Description

Greater Cincinnati AIDS Consortium

	<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
HOPWA		\$10,000	

To facilitate improved HIV/AIDS service delivery and overall integration of HIV/AIDS care in Greater Cincinnati, the HOPWA Advisory Committee agreed in 2000 to offer administrative support to the Greater Cincinnati AIDS Consortium. This effort has received support from other sectors of the HIV/AIDS care community and additional funds are requested from all these sources, included HOPWA, to continue the work of establishing GCAC as the regional authority for all HIV/AIDS services.

Note: This project is proposed as part of the 2003 Consolidated Plan Action Plan; however, funding for this program will only be provided if HOPWA actual resources exceed estimates by at least \$10,000.

Objective 5: Assist two organizations provide improved housing information services for persons with HIV/AIDS to the African-American community and substance abuse providers.

This objective was met in prior years.

Objective 6: Upgrade the facilities of two service providers who serve persons with HIV/AIDS.

This objective was met in prior years.

Objective 7: Provide planning support to organizations in Northern Kentucky in developing housing solutions for single men with HIV/AIDS.

This objective will be met with prior year funding.

Objective 8: Provide housing counseling services to frail elderly persons.

Program	Indicator	2003 Goal	2004 Goal
Housing Counseling Services	Persons with Special Special Needs	25	25

Funding for this objective is provided under Housing Counseling, described on page 21.

Objective 9: Provide home repair services to frail elderly persons.

Program	Indicator	2003 Goal	2004 Goal
Housing Maintenance Services	Persons with Special Special Needs	125	125

Funding for this objective is described under Housing Maintenance Services on page 22.

Objective 10: Provide home repair and accessibility upgrade services to persons with disabilities.

Program	Indicator	2003 Goal	2004 Goal
Housing Maintenance Services	Persons with Special Special Needs	120	120

Funding for this objective is described under Housing Maintenance Services on page 22.

Objective 11: Help one service organization a year make significant upgrades to its facilities.

Program	Indicator	2003 Goal	2004 Goal
AVOC Building Repair	Public Facilities	1	

Program Description

AIDS Volunteers of Cincinnati Building Repairs

	<u>2002</u>	<u>Recommended</u> <u>2003</u>	<u>2004</u>
CDBG	\$0	\$96,160	

AIDS Volunteers of Cincinnati (AVOC) provides a full range of prevention education and client services to those affected and infected by HIV/AIDS. Improvements to the building will allow AVOC to expand and strengthen programs and services for their clients. Construction activities include resurfacing and striping of parking lot; installation of a new fence; new roof; restoring the boiler system; enhancing the security system; and repairing the exterior concrete masonry.

OTHER COMMUNITY NEEDS

YOUTH OBJECTIVES

Youth Objective 1: Provide job training and work experience for youth.

Program	Indicator	2003 Goal	2004 Goal
Youth Employment Programs	Youth	252	252
Job Training & Litter Control	Youth	44	44
Findlay Market Job Training	Youth	70	70
Totals	Youth	366	366

Program Description

Youth Employment Programs

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$575,000	\$550,000	\$550,000

This project would combine funding previously allocated to the Youth Employment Initiatives and the Summer Youth Employment project accounts into one account. Year-round and summer employment training and employment opportunities would continue being offered to low-income youth in Cincinnati.

Program Description

Job Training and Litter Control

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$130,000	\$253,690	\$254,200

The Job Training and Litter Control Program is a youth/adult work experience program whereby the youth crews are employed to aid in the removal of litter and yard waste in various lots after enforcement action has been taken by the Health Department. Adult crews, working year round, are trained in the use of power equipment that they use to remove weeds and debris. In addition to the training received and work performed, participants acquire positive work ethics and behavioral skills that transfer to other employment positions. Participants are also trained in safety methods. This program provides employment and experience for youth in summer, and also removes health hazards.

Program Description

Findlay Market Job Training

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$160,000	\$100,000	\$100,000

This project will improve the appearance of a neighborhood and will impact City clean-up operations by the Solid Waste Division. This project provides employment and job training opportunities for inner-city youth in and around the Over-The-Rhine neighborhood. Over-the-Rhine is characterized by unemployment, deteriorated buildings and trash-ridden streets and sidewalks. This project takes into account these problems and addresses them by hiring local unemployed youths to clean up sidewalks, vacant lots, streets, and alleys in Over-The-Rhine and to assist with cleaning and maintenance of Findlay Market. This program trains youth in job responsibilities, maintenance work, and work ethics.

Youth Objective 2: Provide social services and constructive activities to at-risk children and youth.

Program	Indicator	2003 Goal	2004 Goal
Youth Development Programs	Youth	8,755	8,755

Program Description

Youth Development Programs

	<u>2002</u>	<u>2003</u>	<u>2004</u>
CDBG	\$983,000	\$925,000	\$925,000

This project would combine funding previously allocated to the Back-on-the-Block, It Takes a Village, and the Juvenile Delinquency Prevention project accounts into one account. Year-round and summer counseling, mentoring, and other social services would continue being offered to low-income youth in Cincinnati.

PUBLIC FACILITIES OBJECTIVES

Objective 1: Provide funding assistance to renovate or construct facilities for the delivery of public services.

Program	Indicator	2003 Goal	2004 Goal
YMCA Playground Restoration	Public Facilities	1	
Wesley Hall Kitchen Addition	Public Facilities	1	
St. Aloysius Orphan Society	Public Facilities	1	
Seven Hills/PRIDE After School Program	Public Facilities	1	
Pendleton Heritage Center	Public Facilities	1	
Elm Street Clinic Renovation	Public Facilities	1	
Alcoholism Council	Public Facilities	1	
Memorial Community Center Facelift	Public Facilities	1	
N. Fairmount/Old Firehouse Renovations	Public Facilities	1	
Mallory Center Code Repairs	Public Facilities	1	
Our Daily Bread Roof Replacement	Public Facilities	1	
Winton Hills Medical Ctr. WIC Renovations	Public Facilities		1
Hope Early Childhood Center Renovations	Public Facilities		1
Hope Center Phase II Renovation	Public Facilities		1
Boys & Girls Clubs Facility Renovations	Public Facilities		1
IKRON Corp. Building Improvements	Public Facilities		1
Mt Auburn Senior Center	Public Facilities	1	1
Totals		12	6

Program Description

YMCA Playground Restoration		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$0	\$45,000	

The Christ Child Nursery is in need of a large outdoor development area. The current playground is badly deteriorated. Playground Restoration includes outdoor playground renovation and fence replacement. Soil testing and lead survey is also planned. When Phase I renovation of the interior was done, extensive lead abatement work was required. The additional work at this historic building compliments major renovations already taking place in the Findlay Market area. The Christ Child Center provides quality day care services to children ages 0-12 years. Over 70 families from the Over-The-Rhine neighborhood are served each year. The majority of families are at or below the 50% area median income level.

Program Description

Wesley Hall Kitchen Addition		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$0	\$149,000	

The proposed project is a joint venture between Wesley Hall (1:1 Match) and the City of Cincinnati. Per Wesley, there is an overwhelming need to establish a meals program in Cincinnati that provides therapeutic meals to the many disabled low-income seniors. The Food to Assist Disabled Seniors program will fill this need. Nutrition support of disabled seniors is essential to keep them in their

homes and delay or eliminate hospitalization or nursing home placement. Approximately 350-400 frail and disabled seniors will receive services daily. Initially, one-full time cook and two part-time staff will be required. The Food to Assist Disabled Seniors (FADS) Kitchen addition project will require expanding the existing kitchen Area. Work includes general construction, electrical, plumbing, sprinklers, and mechanical renovations.

Program Description

St. Aloysius –ADA & Window Replacement

		<u>2002</u>	<i>Recommended</i>	
			<u>2003</u>	<u>2004</u>
CDBG		\$0	\$52,380	\$147,620

Phase 1: ADA Accessibility: Improved Accessibility Project – Renovation will be done within the building that houses the Glad House program. Work involves building a wheelchair ramp, installing limited elevator use, replacing worn uneven flooring to accommodate handicapped children and adults. Glad House provides positive intervention programs, including mental health treatment, for children, ages 6 through 11, of parents with drug/alcohol addictions.

Phase 2: Replacement of 310 windows throughout St. Aloysius facility. Windows will provide a more energy efficient building. The old windows have deteriorated to the extent there is water damage to inside of the building. In some instances, the damage prevents the agency from using space for new programs. St. Aloysius is a family teaching and treatment center for children who have severe emotional and/or behavioral problems.

Program Description

Seven Hills/PRIDE After School Program

		<u>2002</u>	<i>Recommended</i>	
			<u>2003</u>	<u>2004</u>
CDBG		\$0	\$37,400	

The PRIDE (Practicing Respect, Initiative, Discipline and Empowerment) program primarily serves youth 13 to 17 years of age from the West End and Over-The-Rhine neighborhoods. It is well documented that there is a correlation between unsupervised after school time and juvenile crime rates. The PRIDE program is a direct response to youth needs for an after school program that goes beyond sports activities. Program youth benefit from computer training in conjunction with the Computer Cops initiative, academic tutoring group, and personal skills development by means of cultural programming (i.e., writing, staging, and acting). In order to expand the PRIDE program, however, Seven Hills needs to repair one of the Findlay Street Neighborhood House's largest rooms. Located in the facility's basement, this room is not currently utilized because of severe water damage to its floor. Once both the underground seepage problem is repaired and a new floor installed, this 46' X 82', 3,772 sq. ft. room will become a multi-purpose youth center.

Program Description

Pendleton Heritage Center Renovations

		<u>2002</u>	<i>Recommended</i>	
			<u>2003</u>	<u>2004</u>
CDBG		\$0	\$50,000	

The Pendleton Heritage Center is in dire need of weatherization, repair, and energy conservation, tuck pointing and masonry repairs to preserve the structural integrity of the building that is of great historic significance to the East End community residents. Other improvements include the installation of windows, roof, and downspout repair replacement, minor painting, and new flooring in the Community Room. The Pendleton Heritage Center provides the following services and programs: the East End office of the Urban Appalachian Council which provides social service referral and advocacy for East

End residents; mentoring programs for high-risk youth in the neighborhood; and summer activity programs for neighborhood children.

<i>Program Description</i>		<i>Recommended</i>		
Elm Street Clinic Renovation		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$0	\$200,000	

The Elm Street Health Center is a full service clinic. It provides adult medical services, ob/gyn, pediatrics, dental, and WIC. The current design of the clinic results in very crowded conditions that spill into the halls. This funding would supplement previously provided funding to increase the WIC office space, the waiting area of Vital Records, and to improve the efficiency of the clinic by locating most clinic services on the same floor.

<i>Program Description</i>		<i>Recommended</i>		
Alcoholism Council Building Improvements		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$0	\$20,000	

The Alcoholism Council's focus is to reduce problems related to alcoholism and other drug addictions through the delivery of treatment and prevention services. Building improvements will allow for the expansion and delivery of services in a single location for their clients. Construction activity to include replacement of windows in the old section of the building.

<i>Program Description</i>		<i>Recommended</i>		
Memorial Center Facelift		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$0	\$105,660	

The Memorial Community Center continues to provide services, which are designed to improve the quality of life for underserved individuals in the Mt. Auburn and surrounding communities, i.e., Over-the-Rhine and Corryville. Education programs, group activities, and other support services enable program participants to become self-sufficient. Memorial also operates a Child Development program comprised of educational childcare, Head Start, after school care, and a summer day camp. The proposed project is a joint venture between Memorial and the City (a 1:1 match). Operation Face Life will upgrade the building efficiency. Planned improvements will enhance fire safety, building security, energy efficiency, and exterior safety improvements in the parking lot and playground areas.

<i>Program Description</i>		<i>Recommended</i>		
N. Fairmount/Old Firehouse Renovations		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$0	\$65,100	

The Old Firehouse Cultural Center is envisioned to serve all ages. According to the 2000 U.S. Census, approximately 1,764 children aged 19 and under reside in the North Fairmount and English Woods Census Tracts. The cultural arts center will focus on youth development activities. This project will renovate the old firehouse to meet the needs of both young and older adults through its inter generational creative arts program. Creative expressions foster self-esteem, pride, joy, and a sense of accomplishment. Programs are also designed to teach children alternative behavior to violence and juvenile delinquency.

<i>Program Description</i>		<u>2002</u>	<i>Recommended</i>	
Mallory Center Code Repairs			<u>2003</u>	<u>2004</u>
	CDBG	\$0	\$22,800	

The Mallory Center organization is requesting funds to renovate and repair the facilities where it operates the majority of the 12 programs it offers for city residents. The Center operates after school tutoring and conducts counseling and support groups for youth living with chemically dependent caretakers or who are at risk of becoming involved in drug and criminal activity. Other programs operating in this facility include: Computer Cop, Business Incubation, Emergency Assistance Computer Services, SAAPS, Character Counts, and Employment Services and more. The building is old and in need of repairs. There are electrical problems, which cause the lights to burn out frequently which hampers the youth who are trying to complete homework assignments. There are also plumbing problems in the girls and boys restrooms that need to be addressed. Floor tiles have deteriorated and have resulted in trip hazards for program participants and visitors.

<i>Program Description</i>		<u>2002</u>	<i>Recommended</i>	
Our Daily Bread Roof Replacement			<u>2003</u>	<u>2004</u>
	CDBG	\$0	\$60,000	

Construction activity includes the replacement of the old roofing system to the recently acquired building that houses a hospitality soup kitchen for homeless and very low-income persons.

<i>Program Description</i>		<u>2002</u>	<i>Recommended</i>	
Winton Hill Medical Center WIC Renovations			<u>2003</u>	<u>2004</u>
	CDBG	\$0	\$100,000	

The Winton Hills medical center provides primary dental health and medical care to underserved, under-insured, and uninsured residents of the Winton Hills neighborhood. This project will renovate two rooms for the WIC Department (Counseling and Patient Education Rooms). Most needed improvement will include interior refurbishment to satisfy privacy and safety concerns. Renovation of the WIC Department will improve access to services, improve overall efficiency of the department and medical center. In addition, two offices will be renovated. Work includes asbestos testing and removal as required, general construction, electrical, fire protection, and HVAC work.

<i>Program Description</i>		<u>2002</u>	<i>Recommended</i>	
Hope Early Childhood Center Renovations			<u>2003</u>	<u>2004</u>
	CDBG	\$0	\$175,000	

Hope Outreach Services provides early childhood development and child care services to approximately 42 children a year. There is a need for more services in this area and the agency has a waiting list for their services. This project proposes to expand the agency's current capacity to 90 infants and toddlers ages 3 months to 2 ½ years of age by the year 2004. To achieve this goal, Hope needs to renovate its current space, which comprises 2100 square feet by adding a new two floor addition. Work includes general construction, roof system, plumbing, HVAC, electrical and lighting, sprinkler system, fire alarm system and finishes and some remodeling of the existing structure. This project will create 5 new employment opportunities for both infant and toddler care providers and ultimately creating a total of 10 new jobs.

<i>Program Description</i>		<i>Recommended</i>		
		<u>2002</u>	<u>2003</u>	<u>2004</u>
HOPE Center Phase II Renovations	CDBG	\$0		\$100,000

This project allows H.O.P.E. to expand their services and programs to Walnut Hills and Evanston area residents. Services such as GED tutoring, basic education for adults in the areas of reading and math; other services such as Senior Resource Department and a fully equipped media/library with computers and Internet accessibility. Renovation work required: general construction, plumbing, electrical, and HVAC work. Completing the renovation furthers the goal of a Drug Free Zone.

<i>Program Description</i>		<i>Recommended</i>		
		<u>2002</u>	<u>2003</u>	<u>2004</u>
Boys & Girls Clubs Facility Renovations	CDBG	\$0		\$180,000

Improvements include renovation of space that supports all programs. Construction activities include room redesign for efficient use of space, roof repair, improvements to the ventilation system, and lighting and floor repair.

<i>Program Description</i>		<i>Recommended</i>		
		<u>2002</u>	<u>2003</u>	<u>2004</u>
IKRON Corporation Building Improvements	CDBG	\$0		\$45,000

Construction activities include renovation of the third floor bathroom for handicap accessibility and extending the elevator car to the third floor to allow program expansion. IKRON provides job training, and job placement for people with severe mental disabilities.

<i>Program Description</i>		<i>Recommended</i>		
		<u>2002</u>	<u>2003</u>	<u>2004</u>
Mt. Auburn Senior Center Capital Improvements	CDBG	\$0	\$50,000	\$100,000

This project would fund the replacement of a range hood and other emergency repairs in 2003, and various non-emergency repairs in 2004 to Mt. Auburn Senior Center.

ECONOMIC DEVELOPMENT OBJECTIVES

Objective 1: Provide economic education and basic banking services as well as access to credit for residents and businesses.

Program	Indicator	2003 Goal	2004 Goal
Credit Union Services/Economic Education	Persons	4,500	4,500

Program Description

Credit Union Services/Economic Education		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$81,000	\$84,000	\$84,000

The Credit Union Services/Economic Education provides families with a full range of banking services, including savings and checking accounts, low-interest loans, direct deposit services, credit cards, bus passes, etc. for the low-income residents of the OTR neighborhood. For member's convenience, an ATM machine is located in the OTR community. The Economic Education portion of this program includes: SmartDollars & Sense is a comprehensive workshop covering all topics in basic money management. Each workshop provides participants with tools and techniques to help control spending, increase savings, and further align income with expenses. In addition, the workshop provides critical information on understanding credit. SmartChange Financial Counseling is a one-on-one counseling program structured to provide individual sessions to participants who are having problems balancing their income with their expenses. The five-session course offers insightful tips and information on how to cut back on unnecessary spending, increase your savings, identify financial goals, and get out of debt. In addition, SmartChange participants have an opportunity to review their credit report, and if needed, arrange repayment plans with creditors.

Objective 2: Promote industrial and commercial redevelopment by assembling land and/or improving site and infrastructure conditions.

Program	Indicator	2003 Goal	2004 Goal
Strategic Program for Urban Redevelopment	Businesses	8	10
Prior year projects	Businesses	1	
Totals		9	10

Program Description

Strategic Program for Urban Redevelopment (SPUR)		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$333,000	\$300,000	\$500,000

This project will facilitate the redevelopment of abandoned, vacant or underutilized industrial and commercial sites where expansion or redevelopment may be complicated by real or perceived environmental contamination. The purpose of this project is to redevelop under-used property. The funds will be used to acquire property, remediate contamination, construct public improvements, and perform predevelopment activities to facilitate redevelopment of brownfield sites.

Objective 3: Encourage micro-enterprises and small business development within the City, with an emphasis on minority and women-owned enterprises.

Program	Indicator	2003 Goal	2004 Goal
Small Business Loan Fund	Businesses	6	6
Corp. for Findlay Market	Businesses	40	40
Small Business Services & Technical Assistance	Businesses	150	150
Small Business Enterprise Program	Businesses	285	285
Totals		481	481

Program Description

Cincinnati Small Business Loan Fund

	<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
CDBG	\$1,000,000	\$975,900	\$1,000,000

The Cincinnati Small Business Loan Fund (CSBLF) is used to fill financing gaps for small to mid-sized businesses located in the City of Cincinnati that create or retain jobs for city residents, or provide benefit to residents of low- and moderate-income neighborhoods. The Cincinnati Small Business Loan Fund gives priority to projects that create or retain jobs for low- to moderate-income citizens. Loans are made on a first-come, first-serve basis.

Program Description

Corporation for Findlay Market

	<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
CDBG	\$0	\$200,000	\$200,000

In 2003, the City anticipates turning over day-to-day management responsibility of Findlay Market to the Corporation for Findlay Market (CFFM), a non-profit organization.. CFFM will be directly responsible for the leasing and management of 40 or more small businesses in the Market. Project funds will be used for operating support to provide for CFFM staff costs until such time as management of Findlay Market is transferred to the Corporation, as lease up of the market facilities occurs, and CFFM procures or develops other sources of funding.

Program Description

Small Business Services & Technical Assistance

	<u>2002</u>	<i>Recommended</i> <u>2003</u>	<u>2004</u>
CDBG	\$394,000	\$654,000	\$654,000

This project will support a system of accessible technical assistance that meets the start-up and growth needs of small businesses. Services provided may include education and coaching, entrepreneurial training, and technical assistance in the form of accounting services, appraisals, environmental assessments, management and inventory control audits, and vacancy mitigation plans to any business, including certified small business enterprises. Grants to non-profit organizations engaged in business development or expansion may be included.

<i>Program Description</i>		<i>Recommended</i>		
Small Business Enterprise Program		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$25,590	\$24,900	\$25,100

The Small Business Enterprise Program was approved by City Council in August 1999. It is a race and gender neutral program to replace the Equal Business Opportunity Program. The purpose of this program is to promote the economic welfare of the people of the City of Cincinnati; to mitigate the effects of discrimination against SBE; and to promote full and equal business opportunity for all persons doing business with the City of Cincinnati by assisting SBEs to actively participate in the City's procurement process and by working to eliminate SBE discrimination in both public and private markets. Some of the elements of the new program are development of a directory and handbook on City procurement procedures, outreach efforts to raise the consciousness of small businesses, assistance with bonding requirements, and training opportunities and seminars that will enhance small businesses. It is the goal of this program to assist small businesses thereby creating job opportunities in the process.

Objective 4: Provide public improvements to support revitalization of neighborhood business districts.

Program	Indicator	2003 Goal	2004 Goal
NBD Property Holding Expenses	Businesses	4	4
Camp Washington Market Demand Study	Businesses	150	
Clifton Heights Façade Improvement Program	Businesses	12	
College Hill Parking Project	Businesses	13	
Walnut Hills Streetscape	Businesses	7	
Lincoln Corner Parking	Businesses	15	
Findlay Market Revitalization	Businesses	40	40
Laurel Homes HOPE VI Job Opportunities	Jobs		8
Totals		241	52

<i>Program Description</i>		<i>Recommended</i>		
NBD Property Holding Costs		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$10,000	\$10,000	\$10,000

This project will address property maintenance issues for City-owned property held for redevelopment in neighborhood business districts (NBDs). The funds are used to respond to safety, clean up, maintenance, weed removal, and other issues as identified.

<i>Program Description</i>		<i>Recommended</i>		
NBD Improvements		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$1,000,000	\$1,000,000	\$1,000,000

This project will enhance the business environment in the City's neighborhood business districts (NBDs) by constructing streetscape public improvements, infrastructure improvements, property acquisition, and or other development activities. This project will encourage retail development and provide improvements for CDBG-eligible neighborhoods. For 2003, a total of five NBD projects have been recommended by the CNBDU and requested by the Department of Community Development.

Camp Washington - Sustainable Market Demand Study

The project calls for a professional market study of the NBD that will allow the Camp Washington Community Board, in concert with the Camp Washington Community Council and the Department of Community Development, to guide the placement, retention, development, and organization of businesses in this corridor. Specifically, the study will suggest which businesses are best for the NBD, where they would best be located in the NBD, and how to either attract or retain them.

Requested Funding: \$31,500 CDBG

Clifton Heights- Façade Improvement Program

The project involves façade improvements for various businesses in the Clifton Heights NBD. These improvements include updated signage, lighting, windows, and awnings. The goal of the project is to help rehabilitate and revitalize the façades of numerous buildings and businesses in the Clifton Heights Business District.

Requested Funding: \$210,000 CDBG

College Hill- Mid-District Parking Project

The project includes the purchase of 6013 & 6015 Hamilton Ave and the demolition of these properties as well as that of a large extension (not visible from the street) on the rear of 6015. Paving, striping, lighting, and signage would complete the project, creating an attractive, visible parking area with an entrance from Hamilton Ave and an exit onto Marlowe Avenue. Beyond providing parking, this project will remove a blighted building, beautify an entire block, and significantly improve the visibility of the two adjacent stores. Greater access to the block, added safety, and beautification will be the end results. CDBG resources would provide funding for the acquisition and demolition of the blighting building.

Requested Funding: \$277,725 CDBG

Walnut Hills- Madison Road & Woodburn Avenue Streetscape Improvements

The project will provide streetscape improvements in the DeSales Corner Business District. The streetscape will include new concrete sidewalks, strategic installations of special paving surfaces, re-setting of the historic granite curb along Woodburn, new curb control hardware and signage including parking meter posts, mitigation of existing sidewalk encroachments, strategic use of new decorative street lighting and electric circuit distribution, and new planters. The project will coordinate with the City's Department of Public Services reconstruction of the traffic signals at the Madison/Woodburn intersection.

Requested Funding: \$473,550 CDBG

Lincoln Corner Arts & Entertainment Parking

The project calls for the removal of blighted buildings and vacant lots to establish public parking that will support the major development of the Arts and Entertainment District in Walnut Hills. The removal of five blighted houses and unutilized vacant lots will support opportunities to attract new businesses and bring tourism to the community. This project will facilitate collaboration with existing property owners to build a public parking lot that can be used to support their combined need for off-street parking. The location of the lot should also encourage pedestrian traffic throughout the business district, which would retain and attract existing retail and restaurant businesses, and to the nearby Harriet Beecher Stowe House, which will gain increasing attention upon the completion of the National Underground Railroad Freedom Center.

Requested Funding: \$7,225 *(plus \$225,275 from an existing CDBG project account to be re-programmed)*

<i>Program Description</i>		<i>Recommended</i>		
Findlay Market Revitalization		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$600,000	\$622,400	\$287,600

This project will be used for refrigeration equipment needs at the Findlay Market House, including the purchase of refrigerated display cases, purchase and installation of mechanical systems, tenant improvement allowances, and architectural services.

<i>Program Description</i>		<i>Recommended</i>		
Laurel Homes HOPE VI Job Opportunities		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$0	\$472,000	

The City is participating in the Cincinnati Metropolitan Housing Authority's Laurel Homes HOPE VI Project. As part of this project, CMHA is constructing commercial space for retail stores along Linn Street. CDBG funds will support construction of these spaces that serve the surrounding residential area. This activity will provide an area benefit to low and moderate income persons within the meaning of 24 CFR 570.208 (a)(1)vii; and pursuant to the additional criteria provided in 24 CFR 570.208 (d)(5)(i), as it is an activity undertaken pursuant to the City's Neighborhood Revitalization Strategy for the purpose of creating or retaining jobs. The 2003 requested funding is part of the City's \$9 million total commitment for the Laurel Homes HOPE VI development.

Objective 5: Provide job training and placement opportunities for adults and employment supportive services including transportation to jobs.

Program	Indicator	2003 Goal	2004 Goal
Adult Employment Programs	People	640	640
Career Resource Center (placements)	People		
Totals		640	640

<i>Program Description</i>		<i>Recommended</i>		
Adult Employment Programs		<u>2002</u>	<u>2003</u>	<u>2004</u>
	CDBG	\$504,950	\$491,500	\$491,500

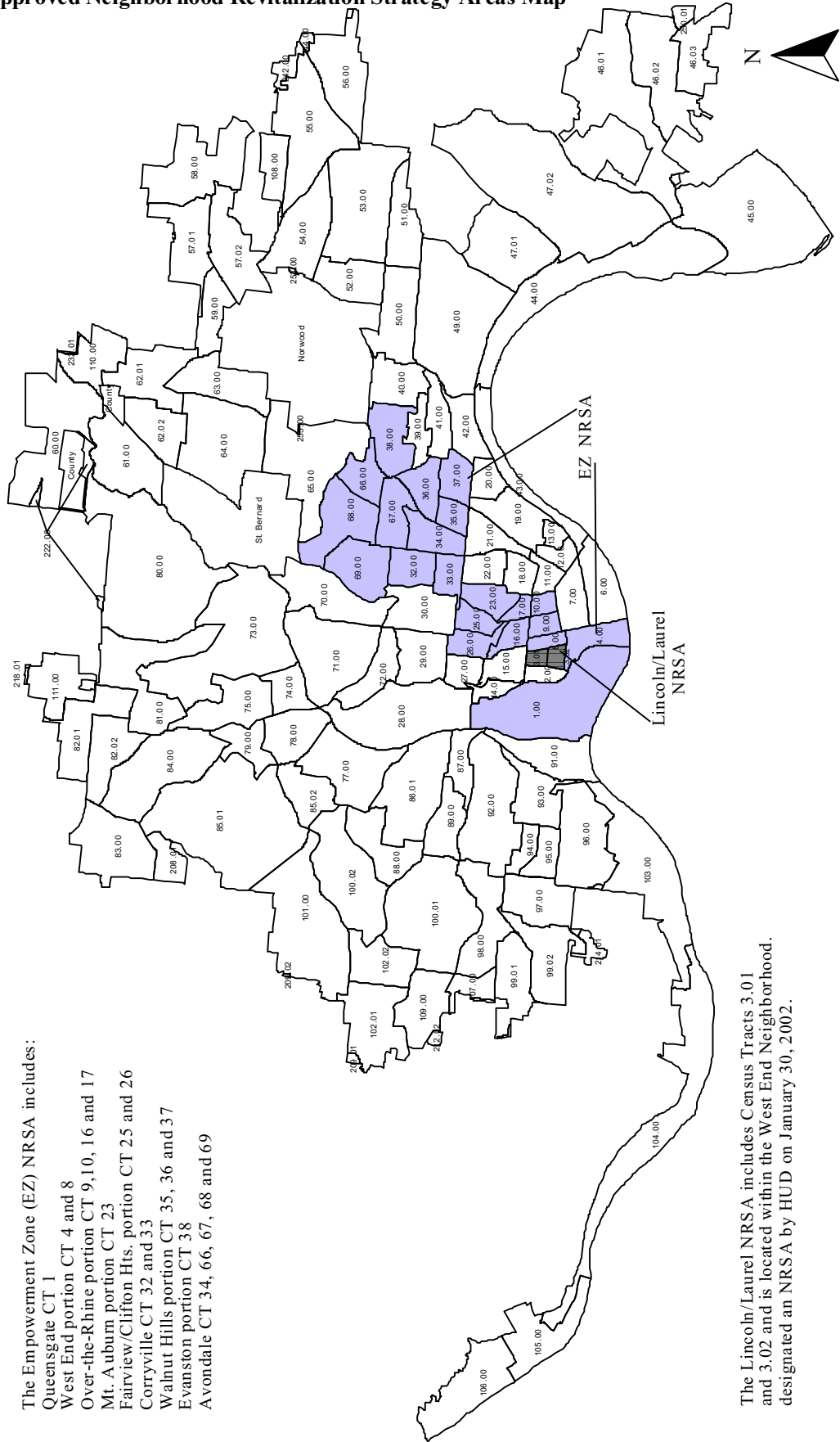
This project would combine funding previously allocated to the Employment Initiatives/Vanpooling and the PREP, Inc. project accounts into one account. Employment training opportunities would continue being offered to low-income persons in Cincinnati.

Appendix A 1.
Recommended 2003-2004 Consolidated Plan Budget
Approved Neighborhood Revitalization Strategy Areas Map

The HUD Neighborhood Revitalization Strategy Area (NRSA) designation allows greater flexibility and creativity in the use of CDAB funds for redevelopment projects. The Cincinnati Empowerment Zone was designated an NRSA by HUD on June 30, 2002. The Lincoln/Laurel (City West) HOPE VI Redevelopment project site was designated an NRSA by HUD on January 30, 2002

The Empowerment Zone (EZ) NRSA includes:

Queensgate CT 1
 West End portion CT 4 and 8
 Over-the-Rhine portion CT 9, 10, 16 and 17
 Mt. Auburn portion CT 23
 Fairview/Clifton Hts. portion CT 25 and 26
 Corryville CT 32 and 33
 Walnut Hills portion CT 35, 36 and 37
 Evanston portion CT 38
 Avondale CT 34, 66, 67, 68 and 69



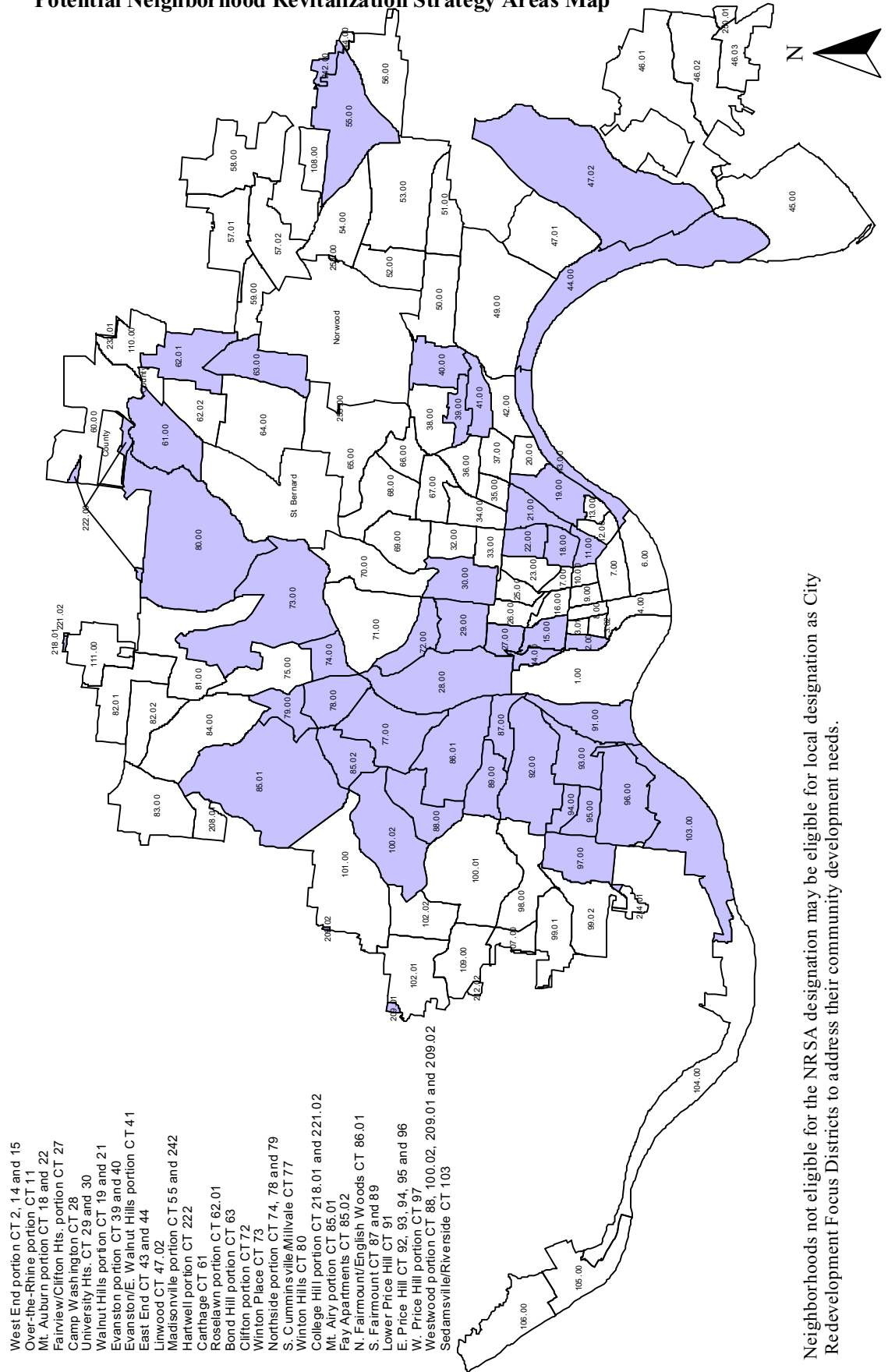
The Lincoln/Laurel NRSA includes Census Tracts 3.01 and 3.02 and is located within the West End Neighborhood. designated an NRSA by HUD on January 30, 2002.

Appendix A 2.

Recommended 2003-2004 Consolidated Plan Budget

Potential Neighborhood Revitalization Strategy Areas Map

Cincinnati neighborhoods and portions of neighborhoods not previously designated NRSA's may be eligible for approval from HUD. Eligible neighborhoods are subject to change as 2000 Census Data on income levels becomes available. Completion of a viable redevelopment strategy, community consensus, and approval by City Council are also required prior to NRSA designation by HUD.



Neighborhoods not eligible for the NRSA designation may be eligible for local designation as City Redevelopment Focus Districts to address their community development needs.

APPENDIX B: PROJECT REQUESTS SUBJECT TO CDBG PROGRAM CAPS

Slum and Blight Projects	2002	2003	2004
Low/Mod Benefit: 70% Minimum	Approved	City Mgr	Preliminary
Elimination of Slum and Blight: 30% Maximum	Budget	Recommend	Recommend
Slum & Blight Prior Year Unexpended Projects	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Single Family Homesteading	\$ 50,000	\$ 50,000	\$ 50,000
Housing Development Round - Homeowners	\$ 300,000	\$ 100,000	\$ 50,000
Neighborhood Revitalization	\$ 125,000	\$ 125,000	\$ 125,000
Hazard Abatement/Barricade Program	\$ 527,500	\$ 508,280	\$ 514,970
SPUR	\$ 333,000	\$ 300,000	\$ 500,000
New Housing Development Infrastructure	\$ -	\$ 500,000	\$ 800,000
Emery Theatre Renovation	\$ 50,000	\$ -	\$ -
	<u>\$ 3,885,500</u>	<u>\$ 4,083,280</u>	<u>\$ 4,539,970</u>
Estimated Program Year Expenditures		\$ 20,800,000	\$ 20,800,000
Less Planning & Administration Expenditures		\$ 3,557,080	\$ 3,606,570
Less Section 108 Debt Service Expenditures		<u>\$ 1,000,000</u>	<u>\$ 957,200</u>
Amount Subject to Low/Mod Benefit Calculation		\$ 16,242,920	\$ 16,236,230
Estimated Slum and Blight Expenditures At 100%		\$ 4,083,280	\$ 4,539,970
Percent Slum and Blight		25.1%	28.0%
Percent Low/Mod Benefit		74.9%	72.0%
Planning and Administration Cap (20%)	2002	2003	2004
	Approved	City Mgr	Preliminary
	Budget	Recommend	Recommend
Estimated Carryover from 12/31	\$ 350,000	\$ 200,000	\$ 200,000
Planning/Program Administration	\$ 2,981,370	\$ 3,125,180	\$ 3,174,470
Housing Projects			
Fair Housing Services	\$ 205,000	\$ 207,000	\$ 207,000
Purchasing Division			
Small Business Enterprise Program	<u>\$ 25,590</u>	<u>\$ 24,900</u>	<u>\$ 25,100</u>
Total	\$ 3,561,960	\$ 3,557,080	\$ 3,606,570
Estimated 2003/2004 Entitlement Grant		\$ 16,712,000	\$ 16,712,000
Estimated 2003/2004 Program Income		<u>\$ 2,500,000</u>	<u>\$ 2,500,000</u>
Total Basis for Planning & Administration Cap		\$ 19,212,000	\$ 19,212,000
Estimated 2001/2002 P&A Cap (20% of Basis)		\$ 3,842,400	\$ 3,842,400
Amount Under (Over) Cap		\$ 285,320	\$ 235,830

APPENDIX B: PROJECT REQUESTS SUBJECT TO CDBG PROGRAM CAPS

Public Services Cap (15%)	2002 Approved Budget	2003 City Mgr Recommend	2004 Preliminary Recommend
Police Department			
Drug Elimination Program	-	\$ 100,000	\$ 100,000
Housing Projects			
Housing Counseling Services	\$ 90,000	\$ 92,000	\$ 92,000
Tenant Representation	\$ 190,000	\$ 192,000	\$ 192,000
Neighborhood Gardens	\$ 35,000	\$ 36,000	\$ 36,000
Tenant Assistance	\$ 45,000	\$ 43,000	\$ 43,000
Emergency Mortgage Assistance	\$ 100,000	\$ 102,000	\$ 102,000
Human Services Projects			
Credit Union/Economic Education	\$ 81,000	\$ 84,000	\$ 84,000
Community Development Division			
Findlay Market Job Training	\$ 160,000	\$ 100,000	\$ 100,000
Youth Employment Programs	\$ 575,000	\$ 550,000	\$ 550,000
Youth Development Programs	\$ 983,000	\$ 925,000	\$ 925,000
Adult Employment Programs	\$ 504,950	\$ 491,500	\$ 491,500
Job Training and Litter Control	<u>\$ 130,000</u>	<u>\$ 253,690</u>	<u>\$ 254,200</u>
Total	\$ 2,893,950	\$ 2,969,190	\$ 2,969,700
2003 Estimated Entitlement Grant		\$ 17,298,000	\$ 17,298,000
Prior Year Actual Program Income (Estimated)		<u>\$ 2,871,084</u>	<u>\$ 2,500,000</u>
Basis for Public Services Cap		\$ 20,169,084	\$ 19,798,000
Estimated Public Service Cap (15% of Basis)		\$ 3,025,363	\$ 2,969,700
Amount Under (Over) Cap		\$ 56,173	\$ -

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